

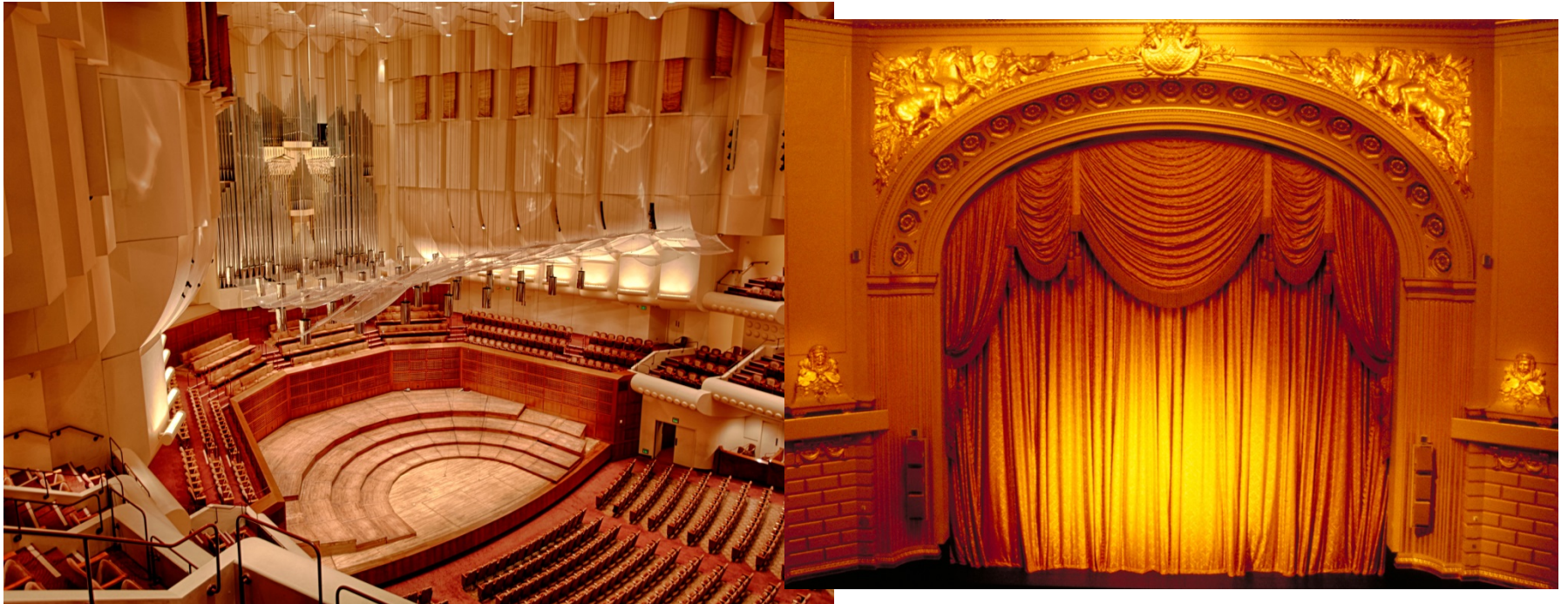


SAN FRANCISCO WAR MEMORIAL & PERFORMING ARTS CENTER

Presentation of Revised Budget: FY 2020-21 / FY 2021-22

HISTORIC MISSION

The *San Francisco War Memorial & Performing Arts Center* manages, maintains and operates safe, accessible, world-class venues to promote cultural, educational, and entertainment opportunities in a cost-effective manner for enjoyment by the public, while best serving the purposes and beneficiaries of the War Memorial Trust.



COVID-19 MISSION

The *San Francisco War Memorial & Performing Arts Center* supports the City's COVID-19 efforts by deploying staff as Disaster Service Workers, providing use of facilities to support emergency response needs, and maintaining safe spaces for essential workers, tenants, and Trust beneficiaries, all while executing targeted maintenance and building upgrades to provide a safe environment for patrons following reopening.



BUDGET ASSUMPTIONS

For this budget, the projected dates of reopening, as well as the associated expenditures and revenue estimates, are based on the ***Stages of Reopening*** as defined by Governor Newsom and Mayor Breed. These projections are best guess estimates based on the stages as currently defined, which have been used to create a prudent and responsibly conservative budget. However, if the War Memorial is permitted to reopen earlier, staff will move quickly to do so, which could result in changes to both expenditures and earned revenue.

The Green Room is projected to reopen in the 3rd Quarter of FY2020-21. As an events venue, it could potentially reopen alongside cinemas and restaurants in Stage 3, which is currently slated for fall 2020. However, actual rental activity might be delayed due to the time it will take to gain approval from DPH for a safety plan, and the gap between the booking and execution of an event.

Performance Venues are projected to reopen in the 2nd Quarter of FY2021-22. “Concert venues” are currently slated to open as part of Stage 4, which requires that therapeutics be available, as well as that other health metrics be reached in the local area. The SF Department of Public Health currently estimates this will take 18 – 24 months from May 2020. For these reasons, this budget assumes that performance venues will reopen in December 2021.

Previously Submitted Rental Activity

PUBLIC ASSEMBLY VENUE	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target	FY 2021-22 Target
War Memorial Opera House	173	169	141	169
Davies Symphony Hall	241	223	223	230
Herbst Theatre	216	219	219	219
The Green Room	191	187	187	191
Zellerbach Rehearsal Hall	8	6	6	6
Wilsey Center	67	65	65	65
TOTAL PERFORMANCES	896	869	841	880
Total Attendance	1,030,000	1,030,000	975,000	1,026,000

Current Projected Rental Activity

The Green Room

FY2020-21	4 th Quarter (April 2021 – June 2021)	25% of normal
FY2021-22	1 st Quarter (July 2021 – Sep. 2021)	40% of normal
	2 nd Quarter (Oct. 2021 – Dec. 2021)	50% of normal
	3 rd Quarter (Jan. 2022 – March 2022)	60% of normal
	4 th Quarter (April 2022 – June 2022)	75% of normal

Performance Venues

FY2021-22	2 nd Quarter (Oct. 2021 – Dec. 2021)	35% of normal
	3 rd Quarter (Jan. 2022 – March 2022)	60% of normal
	4 th Quarter (April 2022 – June 2022)	75% of normal

Position Summary

POSITION SUMMARY	FY 2019-20	FY 2020-21	FY 2021-22
Permanent Salaries FTEs	66.22	56.85	61.95
Temporary Salaries FTEs	4.39	2.41	2.41
TOTAL FTEs	70.61	59.26	64.36

Position Changes

Positions		FY 2020-21	FY 2021-22
7205 Chief Engineer	Substitution effective July 1, 2020	0	0
Attrition Adjustment for Salary Savings		-9.37	5.10
Temporary Salaries Variance		-1.98	0
TOTAL FTE CHANGE		- 11.35	5.10

Salary Savings Explanation

Salary savings are being realized by leaving vacant all unfilled positions. These savings are being realized as attrition savings, rather than as eliminated positions, so that we may fill them at a later date when we reopen to full capacity.

Revenue Summary

SOURCES OF FUNDS	FY 2019-20	FY 2020-21	FY 2021-22
General Fund – Operating Support	\$12,756,453	\$13,810,447	\$13,810,447
General Fund – FM/CIP Support*	\$1,076,315	\$2,752,631	\$4,980,263
Earned Revenue (Rents/Concessions)	\$3,702,164	\$753,712	\$2,063,910
Interdepartmental Recovery (VB Rent)	\$242,763	\$258,512	\$258,512
War Memorial Fund Balance	\$446,877	\$700,000	\$800,000
TOTAL REVENUES	\$18,224,572	\$18,275,302	\$21,913,132

*FY 2020-21 Capital Request:

1. Annual Facilities Maintenance	552,631
2. Davies Symphony Hall Elevator Modernization	2,200,000
TOTAL REQUEST	\$2,752,631

*FY 2021-22 Capital Request:

1. Annual Facilities Maintenance	580,263
2. Opera House Mansard Roof Replacement	4,400,000
TOTAL REQUEST	\$4,980,263

Expenditure Summary

USES OF FUNDS	FY 2019-20	FY 2020-21	FY 2021-22
Salaries and Benefits	\$10,432,406	\$9,710,677	\$10,594,933
Non-Personnel Services*	\$1,170,836	\$2,053,893	\$1,686,280
Materials & Supplies	\$300,828	\$298,657	\$298,657
Services of Other Departments	\$5,244,187	\$3,459,443	\$4,352,999
TOTAL OPERATING BUDGET	\$17,148,257	\$15,522,671	\$16,932,868
Facilities Maintenance	\$426,315	\$552,631	\$580,263
Capital Projects	\$650,000	\$2,200,000	\$4,400,000
Capital Equipment	\$0	\$0	\$0
TOTAL EXPENDITURES	\$18,224,572	\$18,275,302	\$21,913,131

*Non-personnel Services FY2020-21:

1. Waste Management Services	348,825
2. Elevator Repair	225,096
3. Infrastructure Upgrades and Improvements	659,128
4. Maintenance and Consultation	561,720
5. Fees, Taxes, Permits, and Trainings	259,124
TOTAL	\$2,053,893

*Non-personnel Services FY2021-22:

1. Waste Management Services	348,825
2. Elevator Repair	225,096
3. Infrastructure Upgrades and Improvements	483,617
4. Maintenance and Consultation	361,574
5. Fees, Taxes, Permits, and Trainings	267,168
TOTAL	\$1,686,280

San Francisco War Memorial and Performing Arts Center

FY 2020-2021 REVISED DEPARTMENTAL BUDGET PROPOSAL FY 2021-2022 REVISED DEPARTMENTAL BUDGET ESTIMATE

PRESENTED TO WMBT - June 11, 2020

Presented to the War Memorial Board of Trustees: June 11, 2020

Submitted to Mayor/Controller: June 12, 2020

Approved by Mayor: August 1, 2020

Approved by Board of Supervisors: October 1, 2020

SAN FRANCISCO WAR MEMORIAL AND PERFORMING ARTS CENTER

FY 2020-21 / FY 2021-22 BUDGET SUMMARY

ANNUAL BUDGET	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
<u>REVENUE</u>				
Total General Fund Revenue (Schedule REV-1)	\$ 13,494,919	\$ 13,832,768	\$ 16,563,078	\$ 18,790,710
Total Earned Revenue (Schedule REV-2)	3,791,056	3,702,164	753,712	2,063,910
Total Interdepartmental Recovery (Schedule REV-3)	242,763	242,763	258,512	258,512
Total Private Grants (Schedule REV-4)	400,000			
SUB-TOTAL ANNUAL REVENUE	\$ 17,928,738	\$ 17,777,695	\$ 17,575,302	\$ 21,113,132
Total Use of Fund Balance (Schedule REV-5)	-	446,877	700,000	800,000
TOTAL REVENUE	\$ 17,928,738	\$ 18,224,572	\$ 18,275,302	\$ 21,913,132
<u>EXPENDITURES</u>				
Total Operating Budget-AAA	\$ 15,953,361	\$ 17,137,089	\$ 15,522,671	\$ 16,932,868
Capital Budget				
AAP-Facilities Maintenance	\$ 501,252	\$ 426,315	\$ 552,631	\$ 580,263
ACP-Capital Improvement Projects	950,000	650,000	2,200,000	4,400,000
ACP-Capital Equipment Purchase	-	-	-	-
Total Capital Budget-AAP/ACP	\$ 1,451,252	\$ 1,076,315	\$ 2,752,631	\$ 4,980,263
Total Private Grants-GIF	\$ 400,000	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 17,804,613	\$ 18,213,404	\$ 18,275,302	\$ 21,913,131
Sub-Total FY Surplus/(Deficit)	\$ 124,125	\$ 11,168	\$ 0	\$ 0
Net AAA/AAP Carry-Forward adjustments	511,257	-	-	-
<u>TOTAL FY SURPLUS/(DEFICIT)</u>	\$ 635,382	\$ 11,168	\$ 0	\$ 0
<hr/>				
Debt Service (General Fund Expense)	\$ 9,279,585	\$ 9,285,000	\$ 9,462,785	\$ 9,462,785

Schedule REV - 1
GENERAL FUND REVENUE

Account Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
493001 General Fund - AAA Operating	\$ 12,043,667	\$ 12,756,453	\$ 13,810,447	\$ 13,810,447
493001 General Fund - AAP Capital Projects	501,252	426,315	552,631	580,263
493001 General Fund - ACP Capital Projects	950,000	650,000	2,200,000	4,400,000
493001 General Fund - ACP Capital Equipment Purchase	-	-	-	-
TOTAL GENERAL FUND REVENUE	\$ 13,494,919	\$ 13,832,768	\$ 16,563,078	\$ 18,790,710

Schedule REV - 2
EARNED REVENUE SUMMARY

Account Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
435232 Employee Parking	\$ 39,739	\$ 39,415	-	\$ -
435511 Opera House Rental	559,323	580,911	-	190,173
435512 Green Room Rental	266,097	259,144	16,684	247,191
435519 Opera House Office Rental	156,759	170,137	170,136	180,252
435521 Herbst Theatre Rental	312,812	264,807	-	116,507
435531 Davies Symphony Hall Rental	638,267	646,170	-	282,253
435539 Davies Symphony Hall Office Rental	146,054	146,054	146,054	154,734
435540 Veterans Building Office Rental*	381,136	462,990	420,838	450,271
435542 Veterans Building Event Rental (4th Floor)	129,889	143,438	-	58,306
435611 Opera House/Herbst Theatre Concessions	419,256	362,525	-	126,618
435612 Opera House/Herbst Theatre Program Concessions	6,636	9,563	-	0
435631 Davies Symphony Hall Concessions	238,152	182,750	-	77,669
435632 Davies Symphony Hall Program Concessions	5,098	3,400	-	0
462891 Zellerbach Rehearsal Hall Rental	267,181	250,278	-	103,189
462899 Miscellaneous Service Charges	224,659	180,582	-	76,747
TOTAL EARNED REVENUE	\$ 3,791,056	\$ 3,702,164	\$ 753,712	\$ 2,063,910
<i>Change Amount from Prior Year</i>	<i>\$ 534,979</i>	<i>\$ (88,892)</i>	<i>\$ (2,948,452)</i>	<i>\$ 1,310,198</i>
<i>Change Percentage from Prior Year</i>	<i>19.57%</i>	<i>-2.34%</i>	<i>-79.64%</i>	<i>173.83%</i>

* Veterans Building Office Rental Rental is net of annual sums paid by War Memorial to American Legion War Memorial Commission:

Schedule REV - 3**INTERDEPARTMENTAL RECOVERY**

(Veterans Building Occupancy Fees for City Offices)

Account Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
486030 Grants for the Arts	\$ 18,954	\$ 18,954	\$ 20,184	\$ 20,184
486060 San Francisco Arts Commission	<u>223,809</u>	<u>223,809</u>	<u>238,328</u>	<u>238,328</u>
TOTAL INTERDEPARTMENTAL RECOVERY	\$ 242,763	\$ 242,763	\$ 258,512	\$ 258,512

Veterans Building Occupancy Fees: City Offices occupying office space in the Veterans Building pay Occupancy Fees (rent) to War Memorial in Expenditure object 086. Veterans Building Occupancy Fees are based on the following rate per square foot per year:

	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>
Rate per square foot per year	\$ 16.34	\$ 16.34	\$ 17.32	\$ 17.32

Schedule REV - 4
PRIVATE GRANTS

WAR MEMORIAL GIFT FUND

Account Description		FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
478201	WMPHER15 Herbst Foundation ¹	\$ 400,000	\$ -	\$ -	\$ -
TOTAL PRIVATE GRANTS		\$ 400,000	\$ -	\$ -	\$ -

- ¹ Herbst Foundation Grant of \$2,000,000 for improvements as part of Veterans Building Seismic Upgrade & Improvements Project to be paid in 5 annual installments of \$400,000 commencing August 2015. FY 2015-16 recognized as Private Grant revenue the first two payments of \$400,000 made in each of 8/15 and 8/16; FY 2016-17 recognized the third payment; FY 2017-18 recognized the fourth payment; and FY 2018-19 recognizes the fifth and final payment. (See corresponding Grant Expenditures on page 23.)

Schedule REV - 5WAR MEMORIAL FUND BALANCEUSE OF WAR MEMORIAL FUND BALANCE

Account Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
499999 Fund Balance to support AAA/AAP/ACP	\$ -	\$ 446,877	\$ 700,000	\$ 800,000
TOTAL WAR MEMORIAL FUND BALANCE	\$ -	\$ 446,877	\$ 700,000	\$ 800,000

SUMMARY EXPENDITURE BUDGET

Schedule	Account	Title	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Change	FY 2020-21 Budget	FY 2021-22 Estimate
<u>OPERATING BUDGET - AAA</u>							
5010 Salaries							
A-1	501010	Permanent Salaries	\$ 5,981,459	\$ 6,204,348	(860,119)	\$ 5,344,229	\$ 6,148,792
A-2	501010	Temporary Salaries	412,367	455,951	(205,951)	250,000	250,000
A-3	509010	Premium Pay	105,452	134,205	1,451	135,656	140,404
A-4	511010	Overtime	257,334	163,952	(38,952)	125,000	125,000
A-5	501070	Holiday Pay	80,817	93,111	2,793	95,904	95,904
SUB-TOTAL PERSONAL SERVICES			\$ 6,837,428	\$ 7,051,567	(1,100,778)	\$ 5,950,789	\$ 6,760,100
5130 Mandatory Fringe Benefits							
B	Varies	Fringe Benefits	\$ 3,029,040	\$ 3,380,839	379,049	\$ 3,759,888	\$ 3,834,832
SUB-TOTAL MANDATORY FRINGE BENEFITS			\$ 3,029,040	\$ 3,380,839	379,049	\$ 3,759,888	\$ 3,834,832
Non-Personnel Services							
C-1	52100	Travel	\$ 13,346	\$ -	-	\$ -	\$ -
C-2	52200	Training	10,979	11,520	1,080	12,600	12,600
C-3	52300	Auto Mileage	100	100	(100)	-	-
C-4	52400	Membership Dues	2,225	3,795	-	3,795	3,795
C-5	52700	Systems Consulting Services	16,517	28,250	66,500	94,750	39,750
C-6	52800	Building Maintenance Services	671,254	835,701	800,291	1,635,992	1,314,212
C-7	52900	Equipment Maintenance Svcs.	8,325	43,000	-	43,000	43,500
C-8	53100	Equipment Lease/Rent	10,607	15,725	-	15,725	15,725
C-9	53500	Other Current Expenses	26,094	29,790	18,100	47,890	47,890
C-10	55200	Taxes, Licenses & Permits	76,270	191,787	8,354	200,141	208,808
Non-Personnel SERVICES			\$ 835,717	\$ 1,159,668	894,225	\$ 2,053,893	\$ 1,686,280
040 Materials and Supplies							
D-1	54000	Materials & Supplies-Annual	\$ 249,274	\$ 300,828	(2,171)	\$ 298,657	\$ 298,657
SUB-TOTAL MATERIALS AND SUPPLIES			\$ 249,274	\$ 300,828	(2,171)	\$ 298,657	\$ 298,657
060/070 Capital Outlay - Equipment							
E	56000	Equipment Purchase	\$ -	\$ -	-	\$ -	\$ -
SUB-TOTAL CAPITAL OUTLAY - EQUIPMENT			\$ -	\$ -	-	\$ -	\$ -
081 Services of Other Departments							
F	58100	Services of Other Departments	\$ 5,001,902	\$ 5,244,187	(1,784,744)	\$ 3,459,443	\$ 4,352,999
SUB-TOTAL SERVICES OF OTHER DEPARTMENTS			\$ 5,001,902	\$ 5,244,187	(1,784,744)	\$ 3,459,443	\$ 4,352,999
<u>TOTAL OPERATING BUDGET - AAA</u>			15,953,361	\$ 17,137,089	(1,614,418)	\$ 15,522,671	\$ 16,932,868
<u>CAPITAL BUDGET - AAP/ACP</u>							
G	50000	AAP-Facilities Maintenance	\$ 501,252	\$ 426,315	126,316	\$ 552,631	\$ 580,263
H	58401	ACP-Capital Projects	950,000	650,000	1,550,000	2,200,000	4,400,000
I	58401	ACP-Capital Equipment Purchase	-	-	-	-	-
<u>TOTAL CAPITAL BUDGET - AAP/ACP</u>			\$ 1,451,252	\$ 1,076,315	1,676,316	\$ 2,752,631	\$ 4,980,263
<u>PRIVATE GRANTS</u>							
J	591060	GIF-Private Grants	\$ 400,000	\$ -	-	\$ -	\$ -
<u>TOTAL PRIVATE GRANTS</u>			\$ 400,000	\$ -	-	\$ -	\$ -
<u>TOTAL DEPARTMENTAL BUDGET</u>			\$ 17,804,613	\$ 18,213,404	61,898	\$ 18,275,302	\$ 21,913,131
<u>DEBT SERVICE (Direct General Fund Expense)</u>							
K	570000	Debt Service	\$ 9,279,585	\$ 9,285,000	177,785	\$ 9,462,785	\$ 9,462,785
<u>TOTAL DEBT SERVICE</u>			\$ 9,279,585	\$ 9,285,000	177,785	\$ 9,462,785	\$ 9,462,785

Schedule A-1**TITLE: SALARIES****ACCOUNT: 501010 Permanent Salaries - Miscellaneous**

Class	Title	FY 2018-19 Actual			FY 2019-20 Budget			FY 2020-21 Budget			FY 2021-22 Estimate	
		FTE	Salary	FTE Change	FTE	Salary	FTE Change	FTE	Salary	FTE Change	FTE	Salary
0922	Director of Security (Manager I)	1.00		-	1.00	\$ 137,665	-	1.00	\$ 142,858	-	1.00	\$ 147,883
0952	Asst. Mng. Director (Deputy Director II)	1.00		-	1.00	159,330	-	1.00	165,357	-	1.00	171,173
0962	Managing Director (Dept. Head II)	1.00		-	1.00	212,162	-	1.00	220,153	-	1.00	227,896
1093	IT Operations Support Admin III	1.00		-	1.00	104,022	-	1.00	107,956	-	1.00	111,753
1222	Sr. Payroll and Personnel Clerk	1.00		-	1.00	88,331	-	1.00	91,659	-	1.00	94,883
1244	Sr. Personnel Analyst	1.00		-	1.00	123,992	-	1.00	129,280	-	1.00	134,476
1404	Clerk	1.00		-	1.00	62,925	-	1.00	65,294	-	1.00	67,591
1406	Senior Clerk	2.00		-	2.00	130,640	1.00	3.00	203,373	-	3.00	210,527
1446	Secretary II	1.00		-	1.00	79,154	(1.00)	-	-	-	-	-
1452	Executive Secretary II	1.00		-	1.00	94,818	-	1.00	98,398	-	1.00	101,858
1822	Administrative Analyst	-		-	1.00	101,815	-	1.00	105,647	-	1.00	109,362
1823	Senior Administrative Analyst	1.00		-	1.00	118,636	-	1.00	123,098	-	1.00	127,427
1824	Principal Administrative Analyst	1.00		-	1.00	137,342	-	1.00	142,536	-	1.00	147,549
1842	Management Assistant	-		-	1.00	93,687	-	1.00	97,217	-	1.00	100,635
1844	Sr. Management Assistant	3.00		-	3.00	322,079	-	3.00	334,257	-	3.00	346,013
4119	Performing Arts Center Aide	2.00		-	1.00	96,971	-	1.00	100,626	-	1.00	104,166
7120	Building & Grounds Supt.	1.00		-	1.00	145,039	-	1.00	153,097	-	1.00	160,405
7205	Chief Engineer	1.00		-	1.00	126,364	1.00	2.00	266,792	-	2.00	279,528
7333	Apprentice Stationary Engineer	1.00		-	-	0	-	-	0	-	-	0
7334	Stationary Engineer	11.00		-	11.00	1,095,720	-	11.00	1,156,490	-	11.00	1,211,693
7335	Sr. Stationary Engineer	2.00		-	2.00	225,785	-	2.00	238,314	-	2.00	249,689
7345	Electrician	1.00		-	1.00	113,254	(1.00)	-	0	-	-	0
7346	Painter	1.00		-	1.00	92,718	-	1.00	96,196	-	1.00	99,580
7377	Stage Electrician	4.00		-	4.00	431,376	-	4.00	447,610	-	4.00	463,352
7392	Window Cleaner	1.00		-	1.00	88,735	-	1.00	92,089	-	1.00	95,328
8207	Bldg. & Grounds Patrol Officer	26.00		-	26.00	1,908,250	-	26.00	1,980,361	-	26.00	2,050,009
8211	Supv. Bldg. & Grds. Patrol Officer	2.00		-	3.00	243,561	-	3.00	252,828	-	3.00	261,719
SUB-TOTAL		69.00	\$	-	70.00	\$ 6,534,371	-	70.00	\$ 6,811,486	-	70.00	\$ 7,074,495
STEPM	Step Adjustments	-		-	-	(26,383)	-	-	(27,528)	-	-	(28,585)
9991M	Salary Adjustment (+1 working day)	-		-	-	47,541	-	-	24,769	-	-	25,713
9993M	Attrition Savings	(3.49)		(0.29)	(3.78)	(353,021)	(9.37)	(13.15)	(1,466,411)	5.10	(8.05)	(924,818)
9994M	MCCP Offset	-		-	-	1,840	-	-	1,913	-	-	1,987
TOTAL		65.51	\$ 5,981,459	(0.29)	66.22	\$ 6,204,348	(9.37)	56.85	\$ 5,344,229	5.10	61.95	\$ 6,148,792

Description of Change:

FY 20-21/FY 21-22 COLAs

Salary Savings Adjustments (STEPM, 9991M, 9993M, 9994M)

Position changes (see #1 below)

TOTAL CHANGE:**Change Amount****% Change****Change Amount****% Change**

\$ (864,638)

\$ 801,286

(1,137,234)

541,554

4,519

3,277

\$ (1,997,353)

-32.19%

\$ 1,346,117

25.19%

1 Position changes:ClassificationDescription of Change

FY 20-21 Change

FY 21-22 Change

FTESalaryFTESalary

1406 Senior Clerk

Position Substitution from 1446 effective January 2020

- (11,363)

- (14,842)

7205 Chief Engineer

Position Substitution submitted January 2020, status uncertain

- 15,882

- 18,118

Total Position Changes

- 4,519

- 3,277

Schedule A-2**TITLE: SALARIES****ACCOUNT: 501010 Temporary Salaries**

Description	FY 2019-20 Hours	FY 2020-21 Hours	FY 2021-22 Hours	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
4119 Performing Arts Center Aide	80				\$ 3,723	\$ -	\$ -
7334 Stationary Engineer	1,920	1,534	1,489		91,138	\$ 75,000	\$ 75,000
7377 Stage Electrician	3,618	1,407	1,366		187,237	\$ 75,000	\$ 75,000
8207 Building & Grounds Patrol Officer	6,000	3,350	3,253		173,853	\$ 100,000	\$ 100,000
0923 Manager II (F&B RFP)	-	-	-		-	-	-
TOTAL	11,618	6,291	6,108	\$ 412,367	\$ 455,951	\$ 250,000	\$ 250,000
FTE	4.39	4.39	4.39				

Description of Change from Current Year:

FY 20-21 and 21-22 COLAs

Net change Temporary Salaries hours

TOTAL CHANGE:**Change Percentage:****Change Amt.**

\$ 12,131

(28,757)

\$ (16,626)**-45.17%****Change Amt.**

\$ 14,694

(19,484)

\$ (4,790)**0.00%****Schedule A-3****TITLE: SALARIES****ACCOUNT: 509010 Premium Pay**

Description	FY 2019-20 Hours	FY 2020-21 Hours	FY 2021-22 Hours	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
<u>Shift Differential:</u> Work hours between 5:00pm and 7:00am.							
7334 Stationary Engineer (8.5%)	8,000	8,000	8,000		\$ 31,240	\$ 32,280	\$ 33,410
7334 Stationary Engineer (10%)	230	230	230		1,057	1,092	\$ 1,130
8207 Bldg. & Grounds Patrol Off. (8%)	19,950	19,950	19,950		54,412	56,224	\$ 58,192
8207 Bldg. & Grounds Patrol Off. (10%)	8,400	8,400	8,400		28,638	29,592	\$ 30,628
8211 Supv. Bldg. & Grds. Patrol Off. (8%)	2,250	2,250	2,250		6,598	6,818	\$ 7,057
<u>Lead Pay Premium:</u>							\$ -
7377 Stage Electrician	45 days	45 days	45 days		450	450	\$ 466
7345 Electrician	261 days	261 days	261 days		2,610	0	\$ -
<u>Stand-By Premium:</u>							\$ -
7334 Stationary Engineer	64	64	64		464	464	\$ 480
<u>Longevity Pay:</u> 10+ years of City service (SEIU employees).							\$ -
Various Classifications (20 positions)	27,040	29,120	29,120		8,736	8,736	\$ 9,042
TOTAL				\$ 105,452	\$ 134,205	\$ 135,656	\$ 140,404

Description of Change from Current Year:

FY 20-21 and 21-22 COLAs

Net change in FTE

TOTAL CHANGE:**Change Amt.**

\$ 3,400

(2,610)

\$ 790**Change Amt.**

\$ 4,061

-

\$ 4,061

Schedule A-4**TITLE: SALARIES****ACCOUNT: 511010 Overtime**

Description	FY 2019-20	FY 2020-21	FY 2021-22	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
	Hours	Hours	Hours	Actual	Budget	Budget	Estimate
1404 Clerk	16	-	-		\$ 701	\$ -	-
7120 Bldg. & Grounds Supt.	20	19	19		2,007	2,000	2,000
7205 Chief Engineer	40	33	32		3,496	3,000	3,000
7333 Apprentice Stat. Engineer	24	-	-		1,571	-	-
7334 Stationary Engineer	800	634	616		55,128	45,000	45,000
" Stat. Engineer (w/8.5% Shift)	140	130	126		10,468	10,000	10,000
7335 Sr. Stat. Engineer	150	124	121		11,715	10,000	10,000
" Sr. Stat. Eng. (w/8.5% Shift)	40	34	33		3,390	3,000	3,000
7345 Electrician	10	-	-		789	-	-
7346 Painter	10	-	-		646	-	-
7377 Stage Electrician	40	40	39		2,404	2,500	2,500
" Stage Electrician - Extended work week	64	48	47		9,617	7,500	7,500
8207 Building & Grounds Patrol Officer	400	570	553		20,456	30,000	30,000
" Bldg. & Grds. Patrol Officer - Avg. 9% Shift	170	174	169		9,478	10,000	10,000
8211 Supv. Bldg. & Grds. Pat. - 8% Shift	40	33	32		2,375	2,000	2,000
Various - Longevity Pay	220		-		66	-	-
TOTAL	2,184	1,840	1,787	\$ 257,334	\$ 163,952	\$ 125,000	\$ 125,000

Description of Change from Current Year:

FY 20-21 and 21-22 COLAs

Net change in hours

TOTAL CHANGE:**Change Percentage:****Change Amt.**

\$ 5,738.32

(44,690)

\$ (38,952)**-23.76%****Change Amt.**

\$ -

-

\$ -**0.00%****Schedule A-5****TITLE: SALARIES****ACCOUNT: 501070 Holiday Pay**

Description	FY 2019-20	FY 2020-21	FY 2021-22	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
	Hours	Hours	Hours	Actual	Budget	Budget	Estimate
7334 Stationary Engineer	160	160	160		\$ 11,000	\$ 11,330	\$ 11,330
" Stat. Engineer (w/8.5% Shift)	124	124	124		9,595	\$ 9,883	\$ 9,883
7335 Sr. Stationary Engineer	32	32	32		2,586	\$ 2,664	\$ 2,664
7377 Stage Electrician	48	24	24		1,866	\$ 1,922	\$ 1,922
8207 Building & Grounds Patrol Officer	540	540	540		28,300	\$ 29,149	\$ 29,149
8207 Bldg. & Grds. Patrol Officer - 8% Shift	440	440	440		25,395	\$ 26,157	\$ 26,157
8207 Bldg. & Grds. Patrol Officer - 10% Shift	176	176	176		10,249	\$ 10,556	\$ 10,556
8211 Supv. Bldg. & Grds. Pat. - 8% Shift	32	64	64		3,933	\$ 4,051	\$ 4,051
Various - Longevity Pay	600	600	600		186	\$ 192	\$ 192
TOTAL	2,152	2,160	2,160	\$ 80,817	\$ 93,111	\$ 95,904	\$ 95,904

Description of Change from Current Year:

FY 20-21 and 21-22 COLAs

Net change in hours

TOTAL CHANGE:**Change Percentage:****Change Amt.**

\$ 2,793

-

\$ 2,793**3.00%****Change Amt.**

\$ -

-

\$ -**0.00%**

Schedule B**TITLE: MANDATORY FRINGE BENEFITS ACCOUNT: 5130 Mandatory Fringe Benefits**

Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
013 Retirement				
513010 Retirement-City Contribution	\$ 1,052,460	\$ 1,293,760	\$ 1,469,477	\$ 1,428,952
Sub-Total 013 Retirement	\$ 1,052,460	\$ 1,293,760	\$ 1,469,477	\$ 1,428,952
014 Social Security				
514010 Social Security (6.2%)	\$ 379,986	\$ 431,379	\$ 445,152	\$ 460,154
514020 Social Security - Medical (1.45%)	90,558	102,307	105,833	109,422
Sub-Total 014 Social Security	\$ 470,544	\$ 533,686	\$ 550,985	\$ 569,576
015 Health Service				
515010 Health Service - City Matching	\$ 239,413	\$ 251,610	\$ 264,105	\$ 279,465
515020 Health Service - Retiree Care	36,754	38,925	42,033	47,391
515030 Health Service - Retiree City Match	20,594	26,914	27,176	24,231
515510 Health Service - Admin. Cost	18,087	19,144	19,699	19,699
515610 Health Service - Retiree Subsidy	388,149	418,398	552,598	587,412
515710 Health Service - Dependent Misc. Pick Up	660,151	659,984	692,977	733,182
515990 Health Service - Other	1,608			
Sub-Total 015 Health Service	\$ 1,364,756	\$ 1,414,975	\$ 1,598,588	\$ 1,691,380
016 Dental Coverage				
516010 Dental Coverage	\$ 78,006	\$ 83,598	\$ 83,685	\$ 85,378
Sub-Total 016 Dental Coverage	\$ 78,006	\$ 83,598	\$ 83,685	\$ 85,378
017 Unemployment Insurance				
517010 Unemployment Insurance	\$ 16,790	\$ 19,050	\$ 19,707	\$ 20,375
Sub-Total 017 Unemployment Insurance	\$ 16,790	\$ 19,050	\$ 19,707	\$ 20,375
019 Other Fringe Benefits				
519010 Fringe Adjustments				
519110 Flexible Benefit Package	26,282	13,532	14,331	15,163
519120 Long Term Disability Insurance	18,528	22,238	23,115	24,008
519990 Commuter Check	1,674			
Sub-Total 019 Other Fringe Benefits	\$ 46,484	\$ 35,770	\$ 37,446	\$ 39,171
TOTAL FRINGE BENEFITS	3,029,040	\$ 3,380,839	\$ 3,759,888	\$ 3,834,832
<i>Change amount from Prior Year</i>		\$ 351,799	\$ 379,049	\$ 74,944

Schedule C-1**Non-Personnel SERVICES****ACCOUNT: 52100 Travel**

Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
521010 Travel Costs paid to Employees	\$ -	\$ -	\$ -	\$ -
521020 Travel Costs paid to Vendors	-	-	-	\$ -
521030 Air Travel	3,786	3,108	-	\$ -
521050 Non-Air Travel - Employees	9,560	8,060	-	\$ -
TOTAL	\$ 13,346	\$ 11,168	\$ -	\$ -
		<u>Change Amt.</u>	<u>% Change</u>	
Total Change from Current Year:		\$ (11,168)	-100.00%	

Schedule C-2**Non-Personnel SERVICES****ACCOUNT: 52200 Training**

Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
522000 Training				
Engineering - Annual Certificate Training	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Engineering - Other Training	2,600	2,600	2,600	2,600
IAVM Registrations/Venue Mgmt. Training	5,879	6,420	5,000	5,000
Security Trainings			2,500	2,500
Administrative/IT/City Training	1,500	1,500	1,500	1,500
TOTAL	\$ 10,979	\$ 11,520	\$ 12,600	\$ 12,600
		<u>Change Amt.</u>	<u>% Change</u>	
Total Change from Current Year:		\$ 1,080	9.38%	

Schedule C-3**Non-Personnel SERVICES****ACCOUNT: 52300 Auto Mileage**

	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
523010 Auto Mileage	\$ 100	\$ 100	\$ -	\$ -
TOTAL	\$ 100	\$ 100	\$ -	\$ -
		<u>Change Amt.</u>	<u>% Change</u>	
Total Change from Current Year:		\$ (100)	-100.00%	

Schedule C-4**Non-Personnel SERVICES****ACCOUNT: 52400 Membership Dues**

Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
524010 Membership Dues				
International Association of Assembly Managers	\$ 1,500	\$ 3,105	\$ 3,105	\$ 3,105
National Fire Protection Agency	175	175	175	175
Association of Facilities Engineering	-	-	-	-
S.F. Travel Association	-	-	-	-
Int'l. Live Events Assoc.	400	365	365	365
Other	150	150	150	150
TOTAL	\$ 2,225	\$ 3,795	\$ 3,795	\$ 3,795
		Change Amt.	% Change	
Total Change from Current Year:		\$ -	0.00%	

Schedule C-5**Non-Personnel SERVICES****ACCOUNT: 52700 Systems Consulting Services**

Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
527610 Systems Consulting Services (JCA-ARTIFAX)	\$ 9,967	\$ 13,500	\$ 25,000	\$ 25,000
" Meadow Website Maintenance and Hosting	6,550	8,000	63,000	8,000
527990 Other Professional Services (Language Access Ordinance)		6,750	6,750	6,750
TOTAL	\$ 16,517	\$ 28,250	\$ 94,750	\$ 39,750
		Change Amt.	% Change	
Total Change from Current Year:		\$ 66,500	235.40%	

Schedule C-6**Non-Personnel SERVICES****ACCOUNT: 52800 Building Maintenance Services**

Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
528010 Scavenger Service	\$ 210,422	\$ 310,000	\$ 310,000	\$ 310,000
528030 Pest Control	24,531	37,700	38,825	38,825
528050 Grounds Maintenance	14,202	-	-	-
528910 Elevator Service	194,218	225,096	225,096	225,096
528990 Other Building Maintenance Services	227,881	262,905	1,062,071	740,291
TOTAL	\$ 671,254	\$ 835,701	\$ 1,635,992	\$ 1,314,212
Description of Change from Current Year:		Change Amt.	% Change	
528010 Scavenger Service		\$ -		
528030 Pest Control		1,125		
528910 Elevator Service		-		
528990 Other Building Maintenance Services		799,166		
TOTAL CHANGE:		\$ 800,291	95.76%	

Schedule C-7**Non-Personnel SERVICES****ACCOUNT: 52900 Equipment Maintenance Services**

Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
529110 Data/Word Processing Maintenance	\$ 6,410	\$ 15,000	\$ 15,000	\$ 15,000
Sub-Total 529110	\$ 6,410	\$ 15,000	\$ 15,000	\$ 15,000
529990 Other Equipment Maintenance				
Office Equipment Maintenance	\$ -	\$ -	\$ -	\$ -
Opera House Stage Equipment Maintenance	-	4,000	4,000	4,000
Herbst Theatre Stage Equipment Maintenance	-	3,500	3,500	4,000
Davies Hall Stage Equipment Maintenance	-	7,000	7,000	7,000
VB-Wilsey Stage Equipment Maintenance	-	3,500	3,500	3,500
Other Equipment Maintenance	1,915	10,000	10,000	10,000
Sub-Total 529990	\$ 1,915	\$ 28,000	\$ 28,000	\$ 28,500
TOTAL	\$ 8,325	\$ 43,000	\$ 43,000	\$ 43,500
		<u>Change Amt.</u>	<u>% Change</u>	
Total Change from Current Year:		\$ -	0.00%	

Schedule C-8**Non-Personnel SERVICES****ACCOUNT: 53100 Equipment Lease/Rent**

Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
531350 Reproduction Copier	\$ 9,368	\$ 11,000	\$ 11,000	\$ 11,000
531990 * Other Equipment Rental	1,239	4,725	4,725	4,725
TOTAL	\$ 10,607	\$ 15,725	\$ 15,725	\$ 15,725
* 531990 Other Equipment Rental Description				
Tap Water Dispenser Rentals	\$ -	\$ 1,725	\$ 1,725	\$ 1,725
Postage Meter Rental	-	2,000	2,000	2,000
Other Equipment Rental	-	1,000	1,000	1,000
Total 03199	\$ 1,239	\$ 4,725	\$ 4,725	\$ 4,725
		<u>Change Amt.</u>	<u>% Change</u>	
Total Change from Current Year:		-	0.00%	

Schedule C-9**Non-Personnel SERVICES****ACCOUNT: 53500 Other Current Expenses**

Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
535000 Other Current Expenses Budget (WW1 Armistice Program)	\$ -	\$ -	\$ -	\$ -
535110 Cleaning of Laundry (Engineering Uniforms)	3,891	3,500	3,600	3,600
535210 Freight/Delivery	50	200	200	200
535310 Graphics/Photography	-	2,500	20,000	20,000
535520 Printing	1,341	4,000	4,000	4,000
535610 Postage	2,586	4,000	4,000	4,000
535710 Subscriptions	260	260	260	260
535930 Bank Service Fee	64	500	500	500
535990 Other Current Expenses	8,467	1,080	1,080	1,080
Sub-Total	\$ 16,659	\$ 16,040	\$ 33,640	\$ 33,640
535960 Software Licensing Fees				
Annual Licensing Fees	9,435	13,750	14,250	14,250
One-Time Licensing Fees (Artifax - 3 licenses)	-	-	-	-
Sub-Total 535960 Software Licensing Fees	\$ 9,435	\$ 13,750	\$ 14,250	\$ 14,250
TOTAL	\$ 26,094	\$ 29,790	\$ 47,890	\$ 47,890

Description of Change from Current Year:

Change Amt.	% Change
18,100	60.76%

Schedule C-10**Non-Personnel SERVICES****ACCOUNT: 55200 Taxes**

Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
552110 Taxes (Civic Center Community Benefit District assessments)				
Opera House/Veterans Building Assessment	\$ 43,638	\$ 110,104	\$ 115,609	\$ 121,390
Davies Symphony Hall/Zellerbach Rehearsal Hall Assessment	22,232	54,983	57,732	60,619
Sub-Total 05211	\$ 65,870	\$ 165,087	\$ 173,341	\$ 182,008
552210 Fees, Licenses, and Permits				
DSH/VB Hazardous Materials Registration - DPH-HMUPA	\$ -	\$ 4,100	\$ 4,100	\$ 4,100
Public Assembly Permits - SFFD 6 x \$600	-	3,600	3,600	3,600
DSH "UST"/"AST" License/Permit Fees - Tax Collector/SFFD/State	-	800	800	800
VB "AST" License/Permit Fee - Tax Collector	-	400	400	400
OH/VB Generator Permits - BAAQM (bi-annual 12/1 odd years)	-	1,600	-	-
DSH Generator Permits - BAAQM (bi-annual 4/1 odd years)	-	-	850	850
Elevator Permits - Dept. of Ind. Relations (bi-annual)	-	7,500	7,500	7,500
VB Green Room Health Permit	-	1,450	1,450	1,450
Boiler Inspection/Certification (in 02899 eff. FY 2017-18)	-	-	-	-
ZRH - Entertainment Permit	-	1,900	1,900	1,900
VB 4th Floor - Entertainment Permit	-	1,900	1,900	1,900
SFMTA Curb Zones (bi-annual)	-	2,950	3,800	3,800
Other	-	500	500	500
Sub-Total 05221	\$ 10,400	\$ 26,700	\$ 26,800	\$ 26,800
TOTAL	\$ 76,270	\$ 191,787	\$ 200,141	\$ 208,808

Change Amt.	% Change
\$ 8,354	4.36%

Total Change from Current Year:

Schedule D-1**TITLE: MATERIALS AND SUPPLIES****ACCOUNT: 5400 Materials and Supplies**

Description		FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
001	Building & Grounds Supplies - General		\$ 49,328	\$ 46,157	\$ 46,157
002	Building & Grounds Supplies - Davies Hall/Zell. Reh. Hall		54,000	55,000	55,000
003	Building & Grounds Supplies - Opera House/Veterans Bldg.		88,000	88,000	88,000
004	Davies Symphony Hall Stage Supplies		17,500	17,500	17,500
005	Herbst Theatre Stage Supplies		16,000	16,000	16,000
006	Opera House Stage Supplies		8,500	8,500	8,500
007	(Number not used)		-	-	-
008	Security Supplies and Uniforms		25,000	25,000	25,000
009	Office/Administrative Supplies		15,000	15,000	15,000
010	Data Processing Supplies		20,000	20,000	20,000
011	Veterans Building - Wilsey Center Stage Supplies		7,500	7,500	7,500
TOTAL		\$ 249,274	\$ 300,828	\$ 298,657	\$ 298,657

Change Amt.**Total Change from Current Year:****\$ (2,171) -0.72%****Schedule E****TITLE: CAPITAL OUTLAY****ACCOUNT: 5600 Equipment Purchase**

Description		FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
560000	Equipment	\$ -	\$ -	\$ -	\$ -
TOTAL		\$ -	\$ -	\$ -	\$ -

Change Amt.**Total Change from Current Year:****\$ - #DIV/0!**

Schedule F**TITLE: SERVICES OF OTHER DEPARTMENTS****ACCOUNT: 58100 Services of Other Departments**

Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
581210 DTIS - ISD Services-Infrastructure	\$ 133,545	\$ 138,532	\$ 142,238	\$ 142,238
581270 City Attorney Services	41,685	100,000	100,000	100,000
581325 DTIS Enterprise Agreement	3,337	3,469	3,469	3,469
581360 DTIS - Telephone Services	33,887	40,672	42,033	42,033
581410 GSA - Facilities Maintenance Services	3,528,778 ¹	3,625,454	1,762,904	2,656,460
581450 HR - Management Training	1,100	1,080	5,000	5,000
581460 HR - Workers Compensation	38,740	45,619	46,892	46,892
581570 CHS - Medical Service (OSH Training)	18,305	20,290	20,856	20,856
581580 CHS - Toxic Waste & Haz. Mat. Services	2,831	7,980	7,980	7,980
581820 Purchasing Dept. - Reproduction Services	889	8,500	8,500	8,500
581880 Recreation & Park - Gardener Services	142,489	180,932	187,264	187,264
581051 PUC - Light, Heat and Power	865,991	838,459	882,083	882,083
581063 PUC - Sewer Service	99,824	122,200	131,121	131,121
581064 PUC - Water	90,501	111,000	119,103	119,103
TOTAL	\$ 5,001,902	\$ 5,244,187	\$ 3,459,443	\$ 4,352,999
		<u>Change Amt.</u>	<u>% Change</u>	
		\$ (1,784,744)	-34.03%	

Centrally Loaded Citywide Work Orders: Work Order line items highlighted above are loaded centrally by the Mayor's Office in the Mayor's budget phase. Departments will be held harmless for the changes in these work orders as they relate to employee wage and benefit cost increases at the performing departments.

- ¹ **Facilities Maintenance Services Work Order:** Per Mayor's FY 2009-10 Budget, War Memorial custodial personnel and services transferred to Real Estate Division of the City Administrator's Office effective 7/1/09, as part of Mayor's "Facilities Management Consolidation" plan. All custodial salaries, fringe benefits, and other expenditures removed from War Memorial FY 2009-10 budget, and Work Order from War Memorial to General Services Administration ("GSA") added to War Memorial FY 2009-10 budget in sub-object 081FM.

Schedule G**TITLE: FACILITIES MAINTENANCE****ACCOUNT: 5610 Facilities Maintenance - AAP**

Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
AAP - FWM06F0000FM Routine Facilities Maintenance				
Annual Projects:				
1. DPW-BBR/Other: Routine/emergency maintenance and repair	\$ 198,252	\$ 175,315	\$ 216,631	\$ 229,263
2. All Buildings: HVAC Repairs/Upgrades	40,000	50,000	75,000	100,000
3. DPW-BBR: Painting	20,000	10,000	20,000	20,000
4. DPW-BBR: Lock Shop - Monthly/emergency services	5,000	5,000	5,000	5,000
5. DPW-BCM: Haz/Mat services	10,000	10,000	10,000	10,000
6. Port/Other: Maintenance of roll-up doors/fire doors/pit elevators	30,000	20,000	20,000	20,000
7. Rec-Park/DPW-Urban Forestry: Tree pruning	-	0	25,000	25,000
8. OH: Stage rigging/dimmer maintenance and repair	8,000	8,000	8,000	8,000
9. OH: Stage Batten replacement	15,000	25,000	25,000	25,000
10. HT: Stage systems maintenance and repair	8,000	8,000	8,000	8,000
11. DSH: Stage systems maintenance and repair	5,000	5,000	5,000	5,000
12. VB 4th Floor: Stage systems maintenance and repair	-	5,000	5,000	5,000
13. OH/DSH/HT: Seating/carpet/furnishings repairs	5,000	5,000	5,000	5,000
14. All buildings: Other One-time Projects	130,000	100,000	125,000	115,000
Sub-Total Annual Projects:	\$ 501,252	\$ 426,315	\$ 552,631	\$ 580,263
Mayor's Reduction	-	-	-	-
TOTAL FACILITIES MAINTENANCE - AAP	\$ 501,252	\$ 426,315	\$ 552,631	\$ 580,263

Schedule H**TITLE: CAPITAL PROJECTS****ACCOUNT: 58401 Capital Renewal Projects - ACP**

Description		FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
1.	10015536 Opera House Elevator Modernization FY16-17 Haughton elevator electrical modernization; FY17-18 US elevator full modernization.	\$ -	\$ -	\$ -	\$ -
2.	10015536 Opera House Stage Circuits Install 2 - 400 Amp Circuits to meet current stage grid electrical requirements.	\$ -	\$ -	\$ -	\$ -
3.	10015536 Opera House: Replace Low Flow Toilet Fixtures Replace remaining 20 high-flow toilets with low-flow toilets.	\$ -	\$ -	\$ -	\$ -
4.	10015495 Davies Symphony Hall: Elevator Modernization FY 2018-19 is balance required for elevators #1-2-3; bid to be issued 7/23/18; construction 1/19.	\$ 350,000	\$ 400,000	\$ 2,200,000	\$ -
5.	10031057 Davies Symphony Hall Emergency Transfer Switch Replace two emergency transfer switches	\$ -	\$ -	\$ -	\$ -
6.	10031059 Opera House: Roof Replacement Replace metal roofing from coping at top parapet down to coping at lower parapet; replace built-up roof at Annex building. Includes Phase 1 Planning (\$100,000) and Phase 2 Construction (\$4,500,000).	\$ 400,000	\$ -	\$ -	\$ 4,400,000
7.	10031058 Opera House Replace Lower Lounge Floor Replace wood floor in bar and dining areas. <i>\$200,000 disapproved by CPC for FY18-19</i>	\$ -	\$ -	\$ -	\$ -
8.	10031060 Opera House: Taxi Ramp Roof Replacement Replace flat roof including waterproof membrane.	\$ 200,000	\$ -	\$ -	\$ -
9.	New Davies Symphony Hall HVAC Upgrade Phases 1 of 2 of 5 phases. Replace remaining pneumatic control system with DDC. <i>\$260,000 disapproved by CPC for FY19-20</i>	\$ -	\$ -	\$ -	\$ -
10.	New Opera House Ballet Studio ADA Upgrade and Floor Modify entries for ADA compliance and replace rehearsal floor. <i>\$250,000 disapproved by CPC for FY19-20</i>	\$ -	\$ 250,000		
12.	New Henry Moore Sculpture Conservation Treatment Planning consultation for landscaping renovation. <i>\$95,000 disapproved by CPC for FY19-20</i>	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL PROJECTS - ACP		\$ 950,000	\$ 650,000	\$ 2,200,000	\$ 4,400,000

Schedule ITITLE: **CAPITAL PROJECTS**ACCOUNT: **56000 Capital Equipment - ACP**

Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
1. Meyer Sound Monitor Loudspeaker (6) New Herbst theatre rental equipment. Monitor rental of \$50.00 generating \$10,000 earned revenue per year.	\$ -	\$ -	\$ -	\$ -
2. HD Projector (1) New Herbst Theatre rental equipment. Projector rental of \$350.00 generating \$17,500 earned revenue per year.	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EQUIPMENT PURCHASE - ACP	\$ -	\$ -	\$ -	\$ -

Schedule J**FUND: GIFT FUND/GRANT EXPENDITURES****OBJECT: Varies**

Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
1. WMPHER15 Herbst Foundation Grant Expenditure Expenditure of FY 2016-17 Herbst Foundation Grant payment (see Schedule REV-4 on page 5): War Memorial revenue transfer to City's General Fund to reimburse City's General Fund for advancing \$1,200,000 in Herbst Foundation grant payments in FY 2015-16, representing Herbst Foundation grant payments of \$400,000 in each of FYs 2016-17, 2017-18 and 2018-19.	\$ 400,000	\$ -	\$ -	\$ -
TOTAL GRANT EXPENDITURES:	<u>\$ 400,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

* Total Herbst Foundation Grant of \$2,000,000 for improvements as part of Veterans Building Seismic Upgrade & Improvements Project to be paid in 5 annual installments of \$400,000 commencing August 2015. FY 2015-16 recognizes as Private Grant revenue the first two payments of \$400,000 to be made in each of 8/15 and 8/16 for a total of \$800,000 (see Schedule REV-4 on page 5). Because the full \$2,000,000 Herbst Foundation Grant must be expended in FY 2015-16, the City's General Fund will advance the \$1,200,000 balance of the Grant in FY 2015-16 by direct General Fund transfer to DPW. Thus, the final three Herbst Foundation payments to War Memorial of \$400,000 in each of 8/17, 8/18, and 8/19 will be transferred back to City's General Fund reimbursing the \$1,200,000 advance in FY 2015-16.

Schedule K

TITLE: DEBT SERVICE ACCOUNT: 570000 Debt Service

Description	FY 2018-19 Actual	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-22 Estimate
570000 Veterans Building Seismic Upgrade and Improvements Project				
Debt Service	\$ 9,279,585	\$ 9,285,000	\$ 9,462,785	\$ 9,462,785
TOTAL DEBT SERVICE	\$ 9,279,585	\$ 9,285,000	\$ 9,462,785	\$ 9,462,785

Effective with FY 2014-15, and continuing through FY 2044-45 (30 years), War Memorial's budget will include Debt Service costs of the Certificates of Participation (COPs) issued by the City to fund the Veterans Building Seismic Upgrade and Improvements Project. Effective with FY 2016-17, Debt Service will be budgeted as a direct expenditure by War Memorial funded by the General Fund (1G AGF AAA).