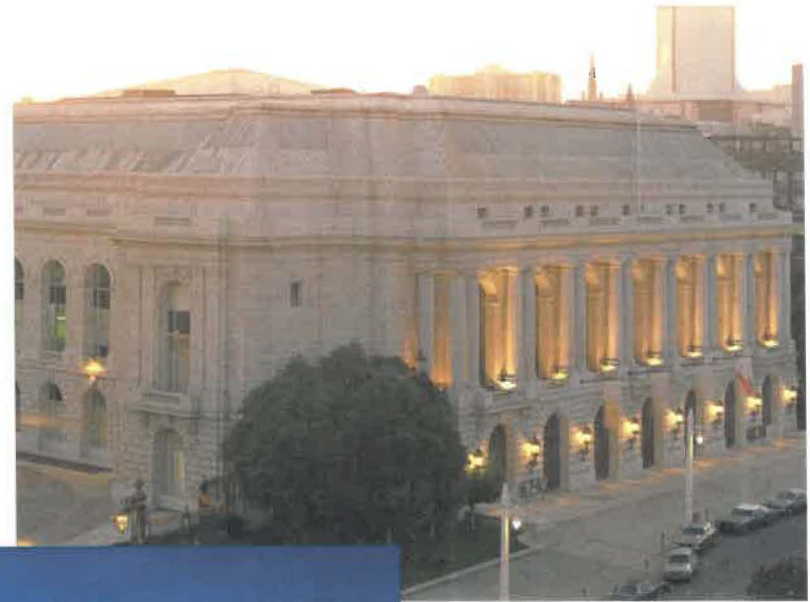




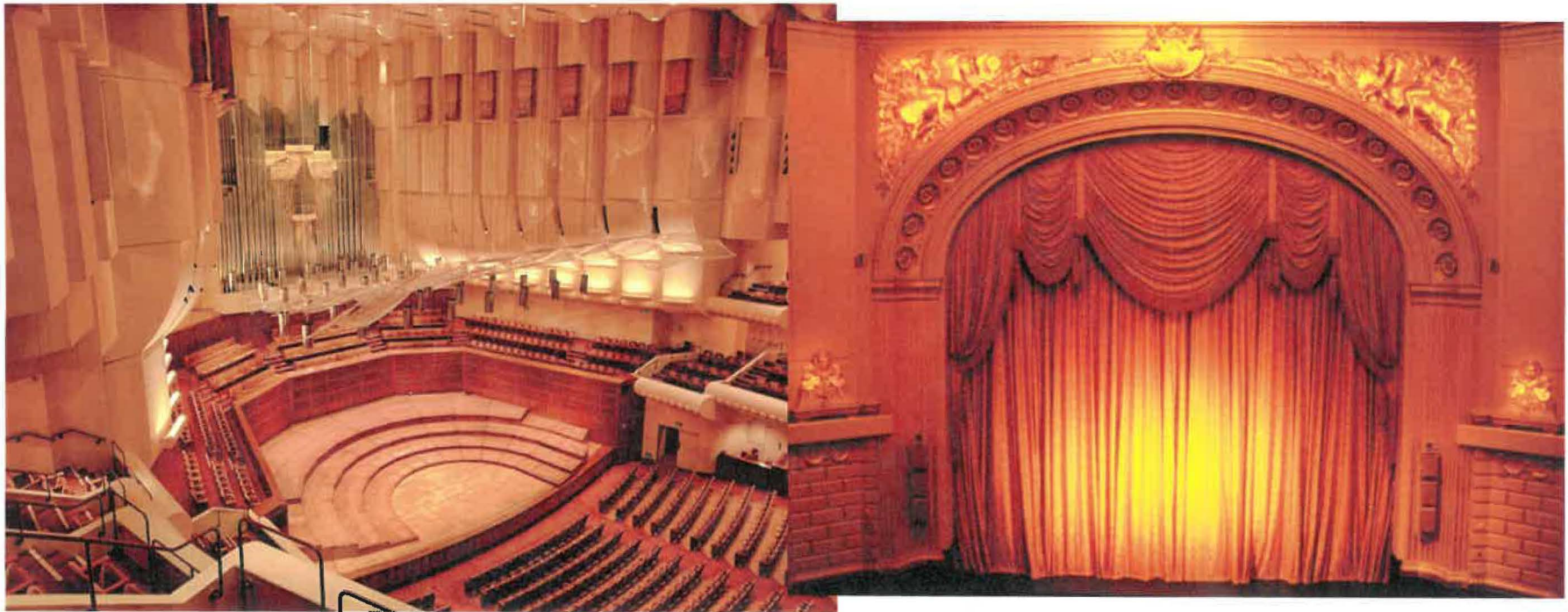
# **SAN FRANCISCO WAR MEMORIAL & PERFORMING ARTS CENTER**

*Budget Presentation: FY 2021-22 / FY 2022-23*

*Revised: February 12, 2021*

# HISTORIC MISSION

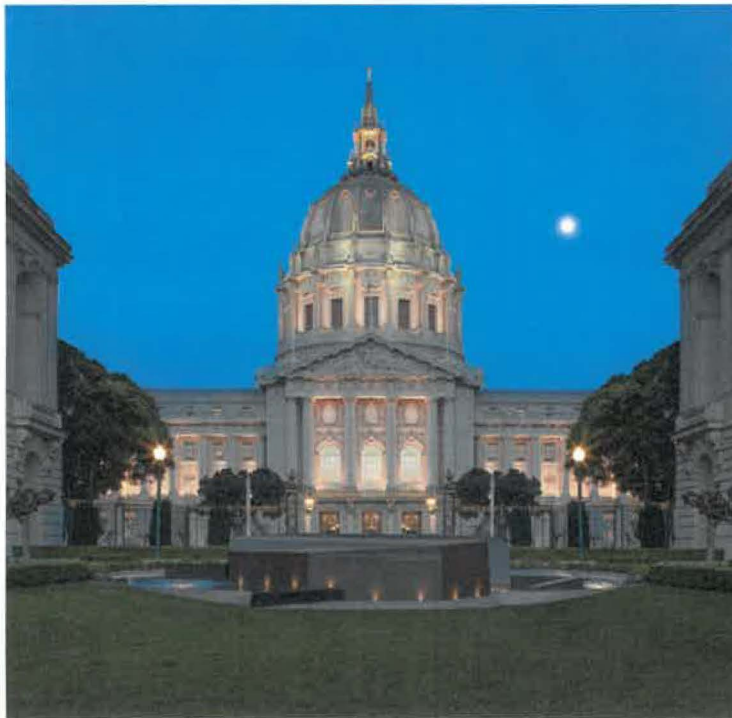
The *San Francisco War Memorial & Performing Arts Center* manages, maintains and operates safe, accessible, world-class venues to promote cultural, educational, and entertainment opportunities in a cost-effective manner for enjoyment by the public, while best serving the purposes and beneficiaries of the War Memorial Trust.





# COVID-19 MISSION

The *San Francisco War Memorial & Performing Arts Center* supports the City's COVID-19 efforts by deploying staff as Disaster Service Workers, providing use of facilities to support emergency response needs, and maintaining safe spaces for essential workers, tenants, and Trust beneficiaries, all while executing targeted maintenance and building upgrades to provide a safe environment for patrons following reopening.



# BUDGET ASSUMPTIONS

For this budget, the assumed dates of reopening, as well as the associated expenditures and revenue estimates, are conservative projections based on reopening and vaccination timelines from Governor Newsom and Mayor Breed.

**Office Rentals** are projected to remain at 100%.

**Performance and Event Venues** are projected to reopen at reduced capacity in the 2<sup>nd</sup> Quarter of FY2021-22. With vaccines currently being distributed, these projections remain prudent.

**Concessions Revenues** remain a question. Restrictions on the sale of food and beverage will have an impact on earned revenue. These revenue projections account for reduced sales, though an absolute prohibition would have an adverse impact on earned revenue.



# FY2021-22 Projected Performance and Event Activity

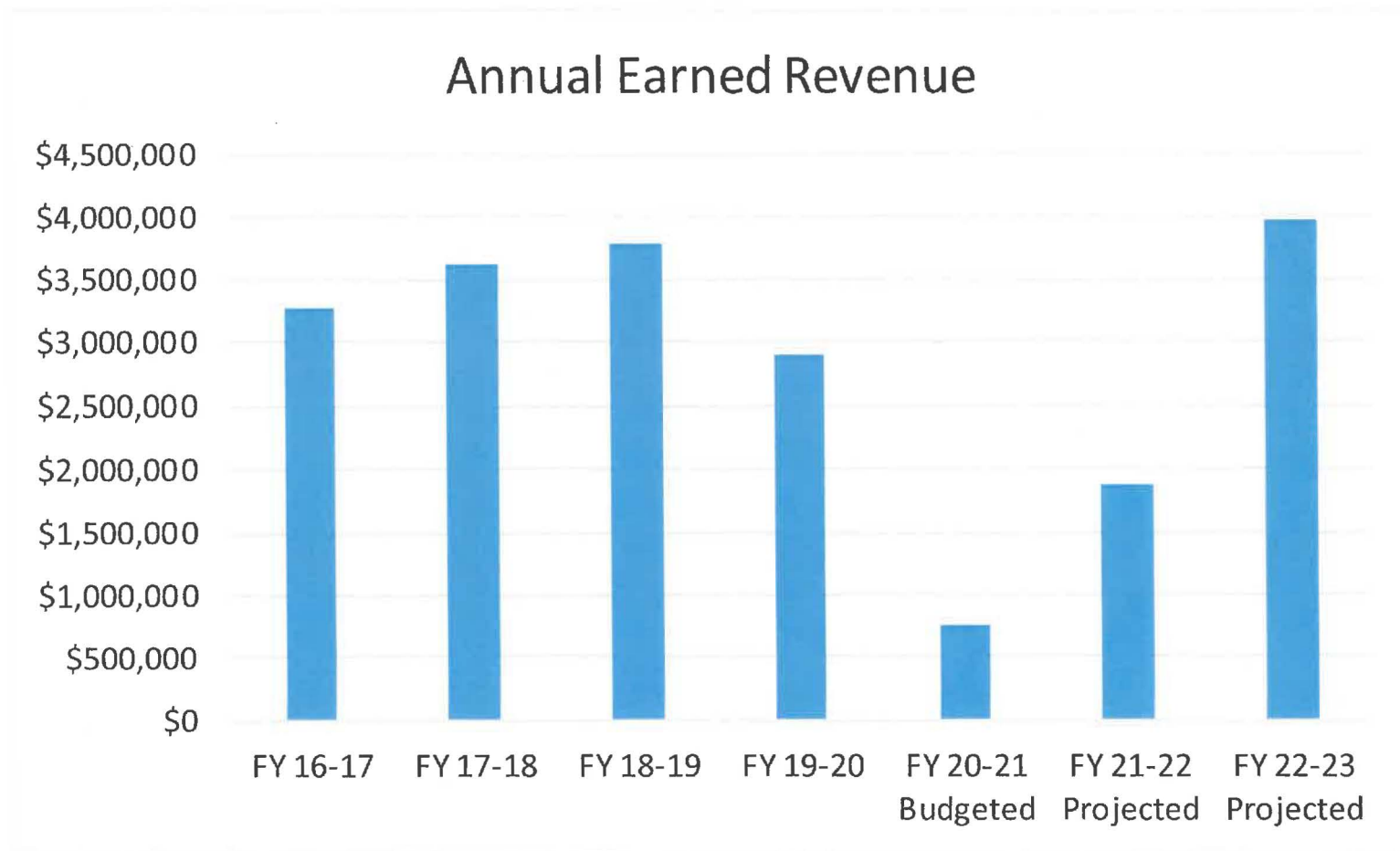
|           |                                                               |                      |
|-----------|---------------------------------------------------------------|----------------------|
| FY2021-22 | 1st Quarter (July 2021 – Sep. 2021)                           | 10% of normal        |
|           | 2 <sup>nd</sup> Quarter (Oct. 2021 – Dec. 2021)               | 35% of normal        |
|           | 3 <sup>rd</sup> Quarter (Jan. 2022 – March 2022)              | 60% of normal        |
|           | 4 <sup>th</sup> Quarter (April 2022 – June 2022)              | 75% of normal        |
|           | <b>Average Percent for Year</b>                               | <b>45% of normal</b> |
|           | <i>Note: Percentages are based on actuals from FY 2018-19</i> |                      |

# FY2022-23 Projected Performance and Event Activity

| <b>PUBLIC ASSEMBLY VENUE</b> | <b>FY 2022-23 Target</b> |
|------------------------------|--------------------------|
| War Memorial Opera House     | 169                      |
| Davies Symphony Hall         | 230                      |
| Herbst Theatre               | 219                      |
| The Green Room               | 191                      |
| Zellerbach Rehearsal Hall    | 6                        |
| Wilsey Center                | 65                       |
| <b>TOTAL PERFORMANCES</b>    | <b>880</b>               |
| <b>Total Attendance</b>      | <b>1,026,000</b>         |



# EARNED REVENUE



\*\* FY2019-20 through FY2021-22 reflect reduced revenue due to COVID-19 closures. FY2022-23 is projected to return to average earned revenues based on anticipated dates of reopening.

# Position Summary

| POSITION SUMMARY        | FY 2020-21   | FY 2021-22   | FY 2022-23   |
|-------------------------|--------------|--------------|--------------|
| Permanent Salaries FTEs | 56.85        | 61.0         | 65.0         |
| Temporary Salaries FTEs | 2.41         | 4.15         | 5.54         |
| <b>TOTAL FTEs</b>       | <b>59.26</b> | <b>65.15</b> | <b>70.54</b> |

## Position Changes

| Positions                               |                                           | FY 2021-22  | FY 2022-23  |
|-----------------------------------------|-------------------------------------------|-------------|-------------|
| 1404 Clerk                              | Position Eliminated (effective July 2021) | -1.0        | -           |
| 0922 Manager I                          | Substitution from 1824 position           | -           | -           |
| 1654 Accountant III                     | Substitution from 1823 position           | -           | -           |
| Attrition Adjustment for Salary Savings |                                           | -6.0        | -4.0        |
| Temporary Salaries Variance             |                                           | 1.74        | 1.39        |
| <b>TOTAL FTE CHANGE</b>                 |                                           | <b>5.89</b> | <b>5.39</b> |

## Salary Savings Explanation

Salary savings are being realized by leaving vacant unfilled positions. With exception of the 1404 Clerk position, these savings are being realized as attrition savings, rather than as eliminated positions, so that we may fill them when we reopen to full capacity.

# Revenue Summary

| SOURCES OF FUNDS                     | FY 2020-21          | FY 2021-22          | FY 2022-23          |
|--------------------------------------|---------------------|---------------------|---------------------|
| General Fund – Operating Support     | \$13,571,853        | \$13,810,447        | \$14,293,813        |
| General Fund – FM/CIP Support*       | \$252,631           | \$6,952,631         | \$4,980,263         |
| Earned Revenue (Rents/Concessions)   | \$753,712           | \$1,875,941         | \$3,979,291         |
| Interdepartmental Recovery (VB Rent) | \$347,933           | \$258,466           | \$273,987           |
| War Memorial Fund Balance            | \$750,000           | \$750,000           | -                   |
| <b>TOTAL REVENUES</b>                | <b>\$15,676,129</b> | <b>\$23,647,485</b> | <b>\$23,527,354</b> |
| Carryforwards                        | \$502,574           | -                   | -                   |
| <b>TOTAL</b>                         | <b>\$16,178,703</b> | <b>\$23,647,485</b> | <b>\$23,527,354</b> |

\*FY 2021-22 Capital Request:

|                                                |                    |
|------------------------------------------------|--------------------|
| 1. Annual Facilities Maintenance               | 552,631            |
| 2. Davies Symphony Hall Elevator Modernization | 2,200,000          |
| 3. Opera House Mansard Roof Replacement        | 4,200,000          |
| <b>TOTAL REQUEST</b>                           | <b>\$6,952,631</b> |

\*FY 2021-22 Capital Request:

|                                         |                    |
|-----------------------------------------|--------------------|
| 1. Annual Facilities Maintenance        | 580,263            |
| 2. Opera House Mansard Roof Replacement | 4,400,000          |
| <b>TOTAL REQUEST</b>                    | <b>\$4,980,263</b> |



# Expenditure Summary

| USES OF FUNDS                 | FY 2020-21          | FY 2021-22          | FY 2022-23          |
|-------------------------------|---------------------|---------------------|---------------------|
| Salaries and Benefits         | \$9,656,072         | \$10,444,928        | \$11,403,845        |
| Non-Personnel Services*       | \$2,292,925         | \$1,558,873         | \$1,622,217         |
| Materials & Supplies          | \$344,223           | \$278,657           | \$302,500           |
| Services of Other Departments | \$3,579,832         | \$4,412,396         | \$5,218,528         |
| <b>TOTAL OPERATING BUDGET</b> | <b>\$15,873,051</b> | <b>\$16,694,854</b> | <b>\$18,547,090</b> |
| Facilities Maintenance        | \$305,652           | \$552,631           | \$580,263           |
| Capital Projects              | -                   | \$6,400,000         | \$4,400,000         |
| Capital Equipment             | -                   | -                   | -                   |
| <b>TOTAL EXPENDITURES</b>     | <b>\$16,178,703</b> | <b>\$23,647,485</b> | <b>\$23,527,354</b> |

\*Non-personnel Services FY2021-22:

|                                             |                    |
|---------------------------------------------|--------------------|
| 1. Waste Management Services                | 310,000            |
| 2. Elevator Repair                          | 225,096            |
| 3. Infrastructure Upgrades and Improvements | 498,187            |
| 4. Maintenance and Consultation             | 189,905            |
| 5. Fees, Taxes, Permits, and Trainings      | 335,685            |
| <b>TOTAL</b>                                | <b>\$1,558,873</b> |

\*Non-personnel Services FY2022-23:

|                                             |                    |
|---------------------------------------------|--------------------|
| 1. Waste Management Services                | 319,300            |
| 2. Elevator Repair                          | 231,849            |
| 3. Infrastructure Upgrades and Improvements | 520,518            |
| 4. Maintenance and Consultation             | 179,070            |
| 5. Fees, Taxes, Permits, and Trainings      | 371,480            |
| <b>TOTAL</b>                                | <b>\$1,622,217</b> |

# **San Francisco War Memorial & Performing Arts Center**

## **FY 2021-22 DEPARTMENTAL BUDGET PROPOSAL FY 2022-23 DEPARTMENTAL BUDGET ESTIMATE**

***PRESENTED TO WMBT - February 3, 2021***

First Presentation to the War Memorial Board of Trustees: February 3, 2021

Second Presentation to the War Memorial Board of Trustees: February 18, 2021

Submitted to Mayor/Controller: February 22, 2021

Submitted to Board of Supervisors by Mayor: June 1, 2021

Approved by Board of Supervisors: August 1, 2020

DRAFT: February 12, 2021

**SAN FRANCISCO WAR MEMORIAL AND PERFORMING ARTS CENTER**  
**FY 2021-22 / FY 2022-23 BUDGET SUMMARY**

| <b>ANNUAL BUDGET</b>                              | <b>FY 2019-20<br/>Actual</b> | <b>FY 2020-21<br/>Budget</b> | <b>FY 2021-22<br/>Budget</b> | <b>FY 2022-23<br/>Estimate</b> |
|---------------------------------------------------|------------------------------|------------------------------|------------------------------|--------------------------------|
| <b><u>REVENUE</u></b>                             |                              |                              |                              |                                |
| Total General Fund Revenue (Schedule REV-1)       | \$ 13,584,576                | \$ 13,824,484                | \$ 20,763,078                | \$ 19,274,075                  |
| Total Earned Revenue (Schedule REV-2)             | 2,907,890                    | 753,712                      | 1,875,941                    | 3,979,291                      |
| Total Interdepartmental Recovery (Schedule REV-3) | 242,763                      | 347,933                      | 258,466                      | 273,987                        |
| <b>SUB-TOTAL ANNUAL REVENUE</b>                   | <b>\$ 16,735,229</b>         | <b>\$ 14,926,129</b>         | <b>\$ 22,897,485</b>         | <b>\$ 23,527,353</b>           |
| Total Use of Fund Balance (Schedule REV-5)        | 446,877                      | 750,000                      | 750,000                      | -                              |
| <b>TOTAL REVENUE</b>                              | <b>\$ 17,182,106</b>         | <b>\$ 15,676,129</b>         | <b>\$ 23,647,485</b>         | <b>\$ 23,527,353</b>           |
| <b><u>EXPENDITURES</u></b>                        |                              |                              |                              |                                |
| Total Operating Budget-AAA                        | \$ 16,571,938                | \$ 15,873,051                | \$ 16,694,854                | \$ 18,547,089                  |
| Capital Budget                                    |                              |                              |                              |                                |
| AAP-Facilities Maintenance                        | \$ 541,421                   | \$ 305,652                   | \$ 552,631                   | \$ 580,263                     |
| ACP-Capital Improvement Projects                  | 400,000                      | -                            | 6,400,000                    | 4,400,000                      |
| ACP-Capital Equipment Purchase                    | -                            | -                            | -                            | -                              |
| <b>Total Capital Budget-AAP/ACP</b>               | <b>\$ 941,421</b>            | <b>\$ 305,652</b>            | <b>\$ 6,952,631</b>          | <b>\$ 4,980,263</b>            |
| <b>TOTAL EXPENDITURES</b>                         | <b>\$ 17,513,359</b>         | <b>\$ 16,178,703</b>         | <b>\$ 23,647,485</b>         | <b>\$ 23,527,352</b>           |
| <b>Sub-Total FY Surplus/(Deficit)</b>             | <b>\$ (331,254)</b>          | <b>\$ (502,574)</b>          | <b>\$ (0)</b>                | <b>\$ 0</b>                    |
| Net AAA/AAP Carry-Forward Adjustments             | 557,134                      | 502,574                      | -                            | -                              |
| <b><u>TOTAL FY SURPLUS/(DEFICIT)</u></b>          | <b>\$ 225,880</b>            | <b>\$ 0</b>                  | <b>\$ (0)</b>                | <b>\$ 0</b>                    |
| <b><u>Debt Service (General Fund Expense)</u></b> |                              |                              |                              |                                |
| <b>Debt Service (General Fund Expense)</b>        | <b>\$ 9,303,248</b>          | <b>\$ 9,253,577</b>          | <b>\$ 9,466,785</b>          | <b>\$ 9,466,785</b>            |



**Schedule REV - 1**  
**GENERAL FUND REVENUE**

| <b>Account Description</b>                           | <b>FY 2019-20<br/>Actual</b> | <b>FY 2020-21<br/>Budget</b> | <b>FY 2021-22<br/>Budget</b> | <b>FY 2022-23<br/>Estimate</b> |
|------------------------------------------------------|------------------------------|------------------------------|------------------------------|--------------------------------|
| 493001 General Fund - AAA Operating                  | \$ 12,758,261                | \$ 13,571,853                | \$ 13,810,447                | \$ 14,293,813                  |
| 493001 General Fund - AAP Facilities Maintenance     | \$ 426,315                   | 252,631                      | 552,631                      | 580,263                        |
| 493001 General Fund - ACP Capital Projects           | \$ 4,400,000                 | -                            | 6,400,000                    | 4,400,000                      |
| 493001 General Fund - ACP Capital Equipment Purchase | -                            | -                            | -                            | -                              |
| <b>TOTAL GENERAL FUND REVENUE</b>                    | <b>\$ 13,584,576</b>         | <b>\$ 13,824,484</b>         | <b>\$ 20,763,078</b>         | <b>\$ 19,274,075</b>           |

**Schedule REV - 2**  
**EARNED REVENUE SUMMARY**

| Account Description                                   | FY 2019-20<br>Actual | FY 2020-21<br>Budget  | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|-------------------------------------------------------|----------------------|-----------------------|----------------------|------------------------|
| 435232 Employee Parking                               | \$ 30,574            | \$ -                  | \$ 38,412            | \$ 39,739              |
| 435511 Opera House Rental                             | 358,199              | -                     | 232,453              | 559,323                |
| 435512 Green Room Rental                              | 190,950              | 16,684                | 126,744              | 266,097                |
| 435519 Opera House Office Rental                      | 170,775              | 170,136               | 180,252              | 191,067                |
| 435521 Herbst Theatre Rental**                        | 174,362              | -                     | 95,044               | 312,812                |
| 435531 Davies Symphony Hall Rental                    | 434,054              | -                     | 193,609              | 638,267                |
| 435539 Davies Symphony Hall Office Rental             | 146,054              | 146,054               | 154,734              | 164,018                |
| 435540 Veterans Building Office Rental                | 464,455              | 420,838               | 487,828              | 517,098                |
| 435542 Veterans Building Event Rental (4th Floor)     | 113,025              | -                     | 45,410               | 129,889                |
| 435611 Opera House/Herbst Theatre Concessions         | 318,169              | -                     | 98,217               | 419,256                |
| 435612 Opera House/Herbst Theatre Program Concessions | 2,700                | -                     | 2,556                | 6,636                  |
| 435631 Davies Symphony Hall Concessions               | 174,449              | -                     | 74,926               | 238,152                |
| 435632 Davies Symphony Hall Program Concessions       | 3,245                | -                     | 503                  | 5,098                  |
| 462891 Zellerbach Rehearsal Hall Rental               | 172,520              | -                     | 65,001               | 267,181                |
| 462899 Miscellaneous Service Charges                  | 154,362              | -                     | 80,252               | 224,659                |
| <b>TOTAL EARNED REVENUE</b>                           | <b>\$ 2,907,890</b>  | <b>\$ 753,712</b>     | <b>\$ 1,875,941</b>  | <b>\$ 3,979,291</b>    |
| <i>Change Amount from Prior Year</i>                  | <i>\$ 534,979</i>    | <i>\$ (2,154,178)</i> | <i>\$ 1,122,229</i>  | <i>\$ 2,103,350</i>    |
| <i>Change Percentage from Prior Year</i>              | <i>19.57%</i>        | <i>-74.08%</i>        | <i>148.89%</i>       | <i>112.12%</i>         |

\*\* Herbst Theatre Rental is net of annual sums paid by War Memorial to American Legion War Memorial Commission:

|           |                    |
|-----------|--------------------|
| FY2019-20 | 40,428             |
| FY2020-21 | 35,214             |
| FY2021-22 | 33,000 (estimated) |
| FY2022-23 | 33,000 (estimated) |

**Schedule REV - 3**  
**INTERDEPARTMENTAL RECOVERY**

| <b>Account Description</b>              | <b>FY 2019-20<br/>Actual</b> | <b>FY 2020-21<br/>Budget</b> | <b>FY 2021-22<br/>Budget</b> | <b>FY 2022-23<br/>Estimate</b> |
|-----------------------------------------|------------------------------|------------------------------|------------------------------|--------------------------------|
| 486030 Grants for the Arts              | \$ 18,954                    | \$ 20,184                    | \$ 20,091                    | \$ 21,298                      |
| 186100 OEWD - CBD Partial Recovery      | -                            | 89,374                       | -                            | -                              |
| 486060 San Francisco Arts Commission    | 223,809                      | 238,375                      | 238,375                      | \$ 252,689                     |
| <b>TOTAL INTERDEPARTMENTAL RECOVERY</b> | <b>\$ 242,763</b>            | <b>\$ 347,933</b>            | <b>\$ 258,466</b>            | <b>\$ 273,987</b>              |

Veterans Building Occupancy Fees: City Offices occupying office space in the Veterans Building pay Occupancy Fees (rent) to War Memorial in Expenditure object 086. Veterans Building Occupancy Fees are based on the following rate per square foot per year:

|                               | <b>FY 2019-20</b> | <b>FY 2020-21</b> | <b>FY 2021-22</b> | <b>FY 2022-23</b> |
|-------------------------------|-------------------|-------------------|-------------------|-------------------|
| Rate per square foot per year | \$ 16.34          | \$ 17.32          | \$ 17.32          | \$ 18.36          |

**Schedule REV - 5****WAR MEMORIAL FUND BALANCE****USE OF WAR MEMORIAL FUND BALANCE**

| <b>Account Description</b>                 | <b>FY 2019-20<br/>Actual</b> | <b>FY 2020-21<br/>Budget</b> | <b>FY 2021-22<br/>Budget</b> | <b>FY 2022-23<br/>Estimate</b> |
|--------------------------------------------|------------------------------|------------------------------|------------------------------|--------------------------------|
| 499999 Fund Balance to support AAA/AAP/ACP | \$ 446,877                   | \$ 750,000                   | \$ 750,000                   | \$ -                           |
| <b>TOTAL WAR MEMORIAL FUND BALANCE</b>     | <b>\$ 446,877</b>            | <b>\$ 750,000</b>            | <b>\$ 750,000</b>            | <b>\$ -</b>                    |

**Fund Balance History:**

| <b>Fiscal Year</b> | <b>Ending Balance</b> |
|--------------------|-----------------------|
| FY2017-18          | \$ 3,201,515          |
| FY2018-19          | 3,732,870             |
| FY2019-20**        | 3,078,603             |

**\*\*NOTE:** During the June 2020 Budget Rebalance process necessitated by COVID-19, the Mayor's Budget Office (MBO) approved WM appropriations of \$750k for FY2020-21 and \$750k for FY2021-22. MBO appropriated the remaining balance to the General Fund. Starting in FY2022-23, WM will have only the Fund Balance from FY2020-21 available for possible appropriation.



**SUMMARY EXPENDITURE BUDGET**

| Schedule                                          | Account | Title                          | FY 2019-20<br>Actual | FY 2020-21<br>Budget | FY 2021-22<br>Change | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|---------------------------------------------------|---------|--------------------------------|----------------------|----------------------|----------------------|----------------------|------------------------|
| <b>OPERATING BUDGET - AAA</b>                     |         |                                |                      |                      |                      |                      |                        |
| <b>5010 Salaries</b>                              |         |                                |                      |                      |                      |                      |                        |
| A-1                                               | 501010  | Permanent Salaries             | \$ 5,604,238         | \$ 5,697,256         | 960,947              | \$ 6,658,203         | \$ 7,153,097           |
| A-2                                               | 501010  | Temporary Salaries             | 881,960              | 231,653              | 150,305              | 381,958              | 527,124                |
| A-3                                               | 509010  | Premium Pay                    | 111,161              | 142,074              | (33,827)             | 108,247              | 153,945                |
| A-4                                               | 511010  | Overtime                       | 232,039              | 92,661               | 92,416               | 185,077              | 254,731                |
| A-5                                               | 501070  | Holiday Pay                    | 77,385               | 95,904               | 3,414                | 99,318               | 102,799                |
| SUB-TOTAL PERSONAL SERVICES                       |         |                                | \$ 6,906,783         | \$ 6,259,548         | 1,173,256            | \$ 7,432,804         | \$ 8,191,696           |
| <b>5130 Mandatory Fringe Benefits</b>             |         |                                |                      |                      |                      |                      |                        |
| B                                                 | Varies  | Fringe Benefits                | \$ 3,202,988         | \$ 3,396,524         | (384,400)            | \$ 3,012,124         | \$ 3,212,149           |
| SUB-TOTAL MANDATORY FRINGE BENEFITS               |         |                                | \$ 3,202,988         | \$ 3,396,524         | (384,400)            | \$ 3,012,124         | \$ 3,212,149           |
| <b>Non-Personnel Services</b>                     |         |                                |                      |                      |                      |                      |                        |
| C-1                                               | 52100   | Travel                         | \$ 6,631             | \$ -                 | -                    | \$ -                 | \$ 21,000              |
| C-2                                               | 52200   | Training                       | 775                  | 12,600               | 10,000               | 22,600               | 22,600                 |
| C-3                                               | 52300   | Auto Mileage                   | -                    | -                    | -                    | -                    | -                      |
| C-4                                               | 52400   | Membership Dues                | 3,150                | 3,795                | -                    | 3,795                | 3,795                  |
| C-5                                               | 52700   | Systems Consulting Services    | 29,546               | 104,300              | (68,342)             | 35,958               | 23,458                 |
| C-6                                               | 52800   | Building Maintenance Services  | 744,378              | 1,755,187            | (683,079)            | 1,072,108            | 1,111,657              |
| C-7                                               | 52900   | Equipment Maintenance Svcs.    | 10,351               | 59,942               | (16,942)             | 43,000               | 43,500                 |
| C-8                                               | 53100   | Equipment Lease/Rent           | 9,524                | 17,456               | (1,731)              | 15,725               | 15,725                 |
| C-9                                               | 53500   | Other Current Expenses         | 15,348               | 50,130               | 6,267                | 56,397               | 56,397                 |
| C-10                                              | 55200   | Taxes, Licenses & Permits      | 197,966              | 289,515              | 19,775               | 309,290              | 324,085                |
| Non-Personnel SERVICES                            |         |                                | \$ 1,017,669         | \$ 2,292,925         | (734,052)            | \$ 1,558,873         | \$ 1,622,217           |
| <b>040 Materials and Supplies</b>                 |         |                                |                      |                      |                      |                      |                        |
| D-1                                               | 54000   | Materials & Supplies-Annual    | \$ 304,745           | \$ 344,223           | (65,566)             | \$ 278,657           | \$ 302,500             |
| SUB-TOTAL MATERIALS AND SUPPLIES                  |         |                                | \$ 304,745           | \$ 344,223           | (65,566)             | \$ 278,657           | \$ 302,500             |
| <b>060/070 Capital Outlay - Equipment</b>         |         |                                |                      |                      |                      |                      |                        |
| E                                                 | 56000   | Equipment Purchase             | \$ -                 | \$ -                 | -                    | \$ -                 | \$ -                   |
| SUB-TOTAL CAPITAL OUTLAY - EQUIPMENT              |         |                                | \$ -                 | \$ -                 | -                    | \$ -                 | \$ -                   |
| <b>081 Services of Other Departments</b>          |         |                                |                      |                      |                      |                      |                        |
| F                                                 | 58100   | Services of Other Departments  | \$ 5,139,753         | \$ 3,579,832         | 832,564              | \$ 4,412,396         | \$ 5,218,528           |
| SUB-TOTAL SERVICES OF OTHER DEPARTMENTS           |         |                                | \$ 5,139,753         | \$ 3,579,832         | 832,564              | \$ 4,412,396         | \$ 5,218,528           |
| <b>TOTAL OPERATING BUDGET - AAA</b>               |         |                                | <b>16,571,938</b>    | <b>\$ 15,873,051</b> | <b>821,803</b>       | <b>\$ 16,694,854</b> | <b>\$ 18,547,089</b>   |
| <b>CAPITAL BUDGET - AAP/ACP</b>                   |         |                                |                      |                      |                      |                      |                        |
| G                                                 | 50000   | AAP-Facilities Maintenance     | \$ 541,421           | \$ 305,652           | 246,979              | \$ 552,631           | \$ 580,263             |
| H                                                 | 58401   | ACP-Capital Projects           | 246,593              | -                    | 6,400,000            | 6,400,000            | 4,400,000              |
| I                                                 | 58401   | ACP-Capital Equipment Purchase | -                    | -                    | -                    | -                    | -                      |
| <b>TOTAL CAPITAL BUDGET - AAP/ACP</b>             |         |                                | <b>\$ 788,015</b>    | <b>\$ 305,652</b>    | <b>6,646,979</b>     | <b>\$ 6,952,631</b>  | <b>\$ 4,980,263</b>    |
| <b>TOTAL DEPARTMENTAL BUDGET</b>                  |         |                                | <b>\$ 17,359,953</b> | <b>\$ 16,178,703</b> | <b>7,468,782</b>     | <b>\$ 23,647,485</b> | <b>\$ 23,527,352</b>   |
| <b>DEBT SERVICE (Direct General Fund Expense)</b> |         |                                |                      |                      |                      |                      |                        |
| K                                                 | 570000  | Debt Service                   | \$ 9,303,248         | \$ 9,253,577         | 213,208              | \$ 9,466,785         | \$ 9,466,785           |
| <b>TOTAL DEBT SERVICE</b>                         |         |                                | <b>\$ 9,303,248</b>  | <b>\$ 9,253,577</b>  | <b>213,208</b>       | <b>\$ 9,466,785</b>  | <b>\$ 9,466,785</b>    |

**Schedule A-1****TITLE: SALARIES****ACCOUNT: 501010 Permanent Salaries - Miscellaneous**

|                   |                                          | FY 2019-20 |             |        | FY 2020-21 |              |        | FY 2021-22 |              |        | FY 2022-23 |              |  |
|-------------------|------------------------------------------|------------|-------------|--------|------------|--------------|--------|------------|--------------|--------|------------|--------------|--|
|                   |                                          | Actual     |             | FTE    | Budget     |              | FTE    | Budget     |              | FTE    | Estimate   |              |  |
| Class             | Title                                    | FTE        | Salary      | Change | FTE        | Salary       | Change | FTE        | Salary       | Change | FTE        | Salary       |  |
| 0922              | Dir. Sec. & Dir. Fin. & Admin. (Mgr. I)  | 1.00       |             | -      | 1.00       | \$ 142,858   | 1.00   | 2.00       | \$ 295,766   | -      | 2.00       | \$ 306,118   |  |
| 0952              | Asst. Mng. Director (Deputy Director II) | 1.00       |             | -      | 1.00       | 165,357      | -      | 1.00       | 171,173      | -      | 1.00       | 177,164      |  |
| 0962              | Managing Director (Dept. Head II)        | 1.00       |             | -      | 1.00       | 220,153      | -      | 1.00       | 227,896      | -      | 1.00       | 235,872      |  |
| 1093              | IT Operations Support Admin III          | 1.00       |             | -      | 1.00       | 107,956      | -      | 1.00       | 111,753      | -      | 1.00       | 115,664      |  |
| 1222              | Sr. Payroll and Personnel Clerk          | 1.00       |             | -      | 1.00       | 91,659       | -      | 1.00       | 94,883       | -      | 1.00       | 98,204       |  |
| 1244              | Sr. Personnel Analyst                    | 1.00       |             | -      | 1.00       | 129,280      | -      | 1.00       | 134,476      | -      | 1.00       | 139,183      |  |
| 1404              | Clerk                                    | 1.00       |             | -      | 1.00       | 65,294       | (1.00) | -          | -            | -      | -          | -            |  |
| 1406              | Senior Clerk                             | 2.00       |             | 1.00   | 3.00       | 203,373      | -      | 3.00       | 210,528      | -      | 3.00       | 217,896      |  |
| 1446              | Secretary II                             | 1.00       |             | (1.00) | -          | -            | -      | -          | -            | -      | -          | -            |  |
| 1452              | Executive Secretary II                   | 1.00       |             | -      | 1.00       | 98,398       | -      | 1.00       | 101,858      | -      | 1.00       | 105,423      |  |
| 1654              | Accountant III                           | 1.00       |             | (1.00) | -          | -            | 1.00   | 1.00       | 120,917      | -      | 1.00       | 125,149      |  |
| 1822              | Administrative Analyst                   | -          |             | 1.00   | 1.00       | 105,647      | -      | 1.00       | 109,362      | -      | 1.00       | 113,469      |  |
| 1823              | Senior Administrative Analyst            | 1.00       |             | -      | 1.00       | 123,098      | (1.00) | -          | -            | -      | -          | -            |  |
| 1824              | Principal Administrative Analyst         | 1.00       |             | -      | 1.00       | 142,536      | (1.00) | -          | -            | -      | -          | -            |  |
| 1842              | Management Assistant                     | -          |             | 1.00   | 1.00       | 97,217       | -      | 1.00       | 100,635      | -      | 1.00       | 104,157      |  |
| 1844              | Sr. Management Assistant                 | 3.00       |             | -      | 3.00       | 334,257      | -      | 3.00       | 346,014      | -      | 3.00       | 358,125      |  |
| 4119              | Performing Arts Center Aide              | 2.00       |             | (1.00) | 1.00       | 100,626      | -      | 1.00       | 104,165      | -      | 1.00       | 107,811      |  |
| 7120              | Building & Grounds Supt.                 | 1.00       |             | -      | 1.00       | 153,097      | -      | 1.00       | 160,405      | -      | 1.00       | 166,020      |  |
| 7205              | Chief Engineer                           | 1.00       |             | 1.00   | 2.00       | 266,792      | -      | 2.00       | 279,528      | -      | 2.00       | 289,312      |  |
| 7333              | Apprentice Stationary Engineer           | 1.00       |             | (1.00) | -          | -            | -      | -          | -            | -      | -          | -            |  |
| 7334              | Stationary Engineer                      | 11.00      |             | -      | 11.00      | 1,156,490    | -      | 11.00      | 1,211,683    | -      | 11.00      | 1,254,088    |  |
| 7335              | Sr. Stationary Engineer                  | 2.00       |             | -      | 2.00       | 238,314      | -      | 2.00       | 249,690      | -      | 2.00       | 258,430      |  |
| 7345              | Electrician                              | 1.00       |             | (1.00) | -          | -            | -      | -          | -            | -      | -          | -            |  |
| 7346              | Painter                                  | 1.00       |             | -      | 1.00       | 96,196       | -      | 1.00       | 99,580       | -      | 1.00       | 99,580       |  |
| 7377              | Stage Electrician                        | 4.00       |             | -      | 4.00       | 447,610      | -      | 4.00       | 463,352      | -      | 4.00       | 479,568      |  |
| 7392              | Window Cleaner                           | 1.00       |             | -      | 1.00       | 92,089       | -      | 1.00       | 95,328       | -      | 1.00       | 103,065      |  |
| 8207              | Bldg. & Grounds Patrol Officer           | 26.00      |             | -      | 26.00      | 1,980,361    | -      | 26.00      | 2,049,996    | -      | 26.00      | 2,121,756    |  |
| 8211              | Supv. Bldg. & Grds. Patrol Officer       | 2.00       |             | 1.00   | 3.00       | 252,828      | -      | 3.00       | 261,720      | -      | 3.00       | 270,879      |  |
| SUB-TOTAL         |                                          | 70.00      |             | -      | 70.00      | \$ 6,811,486 | (1.00) | 69.00      | \$ 7,000,708 | -      | 69.00      | \$ 7,246,933 |  |
| Attrition Savings |                                          |            |             |        | (9.00)     | (1,114,230)  |        | (6.00)     | (448,174)    |        | (4.00)     | (277,220)    |  |
| Step Adjustments  |                                          |            |             |        |            |              |        | -          | (27,157)     |        | -          | (27,971)     |  |
| Position Changes  |                                          |            |             |        |            |              |        | (1.00)     | (64,114)     |        | -          | -            |  |
| MCCP Offset       |                                          |            |             |        |            |              |        | -          | 3,012        |        | -          | 3,012        |  |
| COLAs             |                                          |            |             |        |            |              |        | -          | 193,928      |        | -          | 208,343      |  |
| TOTAL             |                                          | 70.00      | \$5,604,238 |        | 61.00      | \$ 5,697,256 |        | 62.00      | \$ 6,658,203 |        | 65.00      | \$ 7,153,097 |  |

| Description of Change:            |                                              | Change Amount     | % Change         | Change Amount     | % Change         |
|-----------------------------------|----------------------------------------------|-------------------|------------------|-------------------|------------------|
| MCCP Offset                       |                                              | \$ 3,012          |                  | \$ 3,012          |                  |
| COLAs                             |                                              | 193,928           |                  | 208,343           |                  |
| <b>TOTAL CHANGE:</b>              |                                              | <b>\$ 196,940</b> | <b>3.46%</b>     | <b>\$ 211,355</b> | <b>3.17%</b>     |
| 1 Attrition Savings:              |                                              |                   |                  |                   |                  |
| Classification                    |                                              | FTE               | Salary           | FTE               | Salary           |
| 1406 Senior Clerk                 |                                              | (1.00)            | (70,176)         | -                 | -                |
| 7334 Stationary Engineer          |                                              | (2.00)            | (220,306)        | (1.00)            | (114,008)        |
| 8207 Bldg. & Grds. Patrol Officer |                                              | (2.00)            | (157,692)        | (2.00)            | (163,212)        |
| General Savings                   |                                              | (1.00)            | (95,328)         | (1.00)            | (103,065)        |
| <b>Total Attrition Savings:</b>   |                                              | <b>(6.00)</b>     | <b>(448,174)</b> | <b>(4.00)</b>     | <b>(277,220)</b> |
| 2 Position changes:               |                                              |                   |                  |                   |                  |
| Classification                    | Description of Change                        | FTE               | Salary           | FTE               | Salary           |
| 1404 Clerk                        | Position Eliminated (effective July 2021)    | (1.00)            | (67,591)         | -                 | -                |
| 1823 Senior Admin. Analyst        | Position Substitution to 1654 Accountant III | -                 | 3,155            | -                 | -                |
| 1824 Principal Admin. Analyst     | Position Substitution to 0922 Manager I      | -                 | 322              | -                 | -                |
| <b>Total Position Changes:</b>    |                                              | <b>(1.00)</b>     | <b>(64,114)</b>  | <b>-</b>          | <b>-</b>         |

**Schedule A-2****TITLE: SALARIES****ACCOUNT: 505010 Temporary Salaries**

| Description                                     | FY 2020-21<br>Hours** | FY 2021-22<br>Hours | FY 2022-23<br>Hours | FY 2019-20<br>Actual | FY 2020-21<br>Budget                | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|-------------------------------------------------|-----------------------|---------------------|---------------------|----------------------|-------------------------------------|----------------------|------------------------|
| 7334 Stationary Engineer                        | —1,920                | 1,440               | 1,920               |                      |                                     | \$ 72,691            | \$ 100,320             |
| 7377 Stage Electrician                          | —3,648                | 2,700               | 3,600               |                      |                                     | 144,882              | 199,944                |
| 8207 Building & Grounds Patrol Officer          | —6,000                | 4,500               | 6,000               |                      |                                     | 164,385              | 226,860                |
| <b>TOTAL</b>                                    | <b>—11,538</b>        | <b>8,640</b>        | <b>11,520</b>       | <b>\$ 881,960</b>    | <b>\$ 231,653</b>                   | <b>\$ 381,958</b>    | <b>\$ 527,124</b>      |
| <b>FTE</b>                                      | <b>—4.39</b>          | <b>4.15</b>         | <b>5.54</b>         |                      | <i>**Lump Sum as revised by MBO</i> |                      |                        |
| <b>Description of Change from Current Year:</b> |                       |                     |                     |                      |                                     | <b>Change Amt.</b>   | <b>Change Amt.</b>     |
| Net change Temporary Salaries hours             |                       |                     |                     |                      |                                     | 150,305              | 145,166                |
| <b>TOTAL CHANGE:</b>                            |                       |                     |                     |                      |                                     | <b>\$ 150,305</b>    | <b>\$ 145,166</b>      |
| <b>Change Percentage:</b>                       |                       |                     |                     |                      |                                     | <b>64.88%</b>        | <b>38.01%</b>          |

**Schedule A-3****TITLE: SALARIES****ACCOUNT: 509010 Premium Pay**

| Description                                                       | FY 2020-21<br>Hours | FY 2021-22<br>Hours | FY 2022-23<br>Hours | FY 2019-20<br>Actual | FY 2020-21<br>Budget | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|-------------------------------------------------------------------|---------------------|---------------------|---------------------|----------------------|----------------------|----------------------|------------------------|
| <b>Shift Differential:</b> Work hours between 5:00pm and 7:00am.  |                     |                     |                     |                      |                      |                      |                        |
| 7334 Stationary Engineer (8.5%)                                   | 8,000               | 6,000               | 8,000               |                      |                      | \$ 25,740            | \$ 42,640              |
| 7334 Stationary Engineer (10%)                                    | 230                 | 173                 | 230                 |                      |                      | 878                  | 1,212                  |
| 8207 Bldg. & Grounds Patrol Off. (8%)                             | 19,950              | 14,963              | 19,950              |                      |                      | 43,691               | 60,249                 |
| 8207 Bldg. & Grounds Patrol Off. (10%)                            | 8,400               | 6,300               | 8,400               |                      |                      | 22,995               | 31,752                 |
| 8211 Supv. Bldg. & Grds. Patrol Off. (8%)                         | 2,250               | 1,688               | 2,250               |                      |                      | 5,451                | 7,515                  |
| <b>Lead Pay Premium:</b>                                          |                     |                     |                     |                      |                      |                      |                        |
| 7377 Stage Electrician                                            | 340                 | 300                 | 400                 |                      |                      | 469                  | 625                    |
| <b>Stand-By Premium:</b>                                          |                     |                     |                     |                      |                      |                      |                        |
| 7334 Stationary Engineer                                          | 512                 | 384                 | 512                 |                      |                      | 2,784                | 3,712                  |
| <b>Longevity Pay:</b> 10+ years of City service (SEIU employees). |                     |                     |                     |                      |                      |                      |                        |
| Various Classifications (10 positions)                            | 27,040              | 20,800              | 20,800              |                      |                      | 6,240                | 6,240                  |
| <b>TOTAL</b>                                                      |                     |                     |                     | <b>\$ 111,161</b>    | <b>\$ 142,074</b>    | <b>\$ 108,247</b>    | <b>\$ 153,945</b>      |
|                                                                   |                     |                     |                     |                      |                      | <i>**Lump Sum as</i> |                        |

**Schedule A-4**TITLE: **SALARIES**ACCOUNT: **511010 Overtime**

| Description                              |                                              | FY 2020-21 | FY 2021-22 | FY 2022-23 | FY 2019-20 | FY 2020-21                   | FY 2021-22 | FY 2022-23  |
|------------------------------------------|----------------------------------------------|------------|------------|------------|------------|------------------------------|------------|-------------|
|                                          |                                              | Hours      | Hours      | Hours      | Actual     | Budget**                     | Budget     | Estimate    |
| 1404                                     | Clerk                                        | —          | -          | -          |            |                              | -          | -           |
| 7120                                     | Bldg. & Grounds Supt.                        | —19        | 18         | 24         |            |                              | 1,983      | 2,736       |
| 7205                                     | Chief Engineer                               | —33        | 156        | 208        |            |                              | 14,974     | 20,664      |
| 7333                                     | Apprentice Stat. Engineer                    | —          | -          | -          |            |                              | -          | -           |
| 7334                                     | Stationary Engineer                          | —634       | 468        | 624        |            |                              | 35,409     | 48,185      |
| "                                        | Stat. Engineer (w/ 8.5% Shift)               | —130       | 47         | 62         |            |                              | 3,842      | 5,302       |
| 7335                                     | Sr. Stat. Engineer                           | —124       | 156        | 208        |            |                              | 13,378     | 18,461      |
| "                                        | Sr. Stat. Eng. (w/ 8.5% Shift)               | —34        | 16         | 21         |            |                              | 1,451      | 2,003       |
| 7345                                     | Electrician                                  | —          | -          | -          |            |                              | -          | -           |
| 7346                                     | Painter                                      | —          | -          | -          |            |                              | -          | -           |
| 7377                                     | Stage Electrician                            | —40        | 312        | 416        |            |                              | 25,113     | 34,657      |
| "                                        | Stage Electrician - Extended work week       | —48        | 31         | 42         |            |                              | 2,511      | 3,466       |
| 8207                                     | Building & Grounds Patrol Officer            | —570       | 1,170      | 1,560      |            |                              | 64,110     | 88,475      |
| "                                        | Bldg. & Grds. Patrol Officer - Avg. 9% Shift | —174       | 117        | 156        |            |                              | 6,988      | 9,644       |
| 8211                                     | Supv. Bldg. & Grds. Pat. - 8% Shift          | —33        | 234        | 312        |            |                              | 15,319     | 21,138      |
| TOTAL                                    |                                              | —1,840     | 2,725      | 3,633      | \$ 232,039 | \$ 92,661                    | \$ 185,077 | \$ 254,731  |
|                                          |                                              |            |            |            |            | **Lump Sum as revised by MBO |            |             |
| Description of Change from Current Year: |                                              |            |            |            |            | **Lump Sum as revised by MBO |            |             |
| TOTAL CHANGE:                            |                                              |            |            |            |            | Change Amt.                  |            | Change Amt. |
|                                          |                                              |            |            |            |            | \$ 92,416                    |            | \$ 69,654   |
| Change Percentage:                       |                                              |            |            |            |            | 99.74%                       |            | 37.63%      |

**Schedule A-5**TITLE: **SALARIES**ACCOUNT: **501070 Holiday Pay**

|                                          |                                              | FY 2020-21                   | FY 2021-22 | FY 2022-23 | FY 2019-20 | FY 2020-21                   | FY 2021-22 | FY 2022-23  |
|------------------------------------------|----------------------------------------------|------------------------------|------------|------------|------------|------------------------------|------------|-------------|
| Description                              |                                              | Hours                        | Hours      | Hours      | Actual     | Budget                       | Budget     | Estimate    |
| 7334                                     | Stationary Engineer                          | —160                         | 160        | 160        |            |                              | 12,106     | 12,530      |
| "                                        | Stat. Engineer (w/ 8.5% Shift)               | —124                         | 124        | 124        |            |                              | 10,179     | 10,537      |
| 7335                                     | Sr. Stationary Engineer                      | —32                          | 32         | 32         |            |                              | 2,744      | 2,840       |
| 7377                                     | Stage Electrician                            | —48                          | 48         | 48         |            |                              | 3,864      | 3,999       |
| 8207                                     | Building & Grounds Patrol Officer            | —540                         | 540        | 540        |            |                              | 29,589     | 30,626      |
| 8207                                     | Bldg. & Grds. Patrol Officer (w/ 8% Shift)   | —440                         | 440        | 440        |            |                              | 26,039     | 26,951      |
| 8207                                     | Bldg. & Grds. Patrol Officer (w / 10% Shift) | —176                         | 176        | 176        |            |                              | 10,608     | 10,980      |
| 8211                                     | Supv. Bldg. & Grds. Pat. (w/ 8% Shift)       | —32                          | 64         | 64         |            |                              | 4,190      | 4,336       |
| TOTAL                                    |                                              | —1,552                       | 1,584      | 1,584      | \$ 77,385  | \$ 95,904                    | \$ 99,318  | \$ 102,799  |
|                                          |                                              | **Lump Sum as revised by MBO |            |            |            | **Lump Sum as revised by MBO |            |             |
| Description of Change from Current Year: |                                              |                              |            |            |            | Change Amt.                  |            | Change Amt. |
| TOTAL CHANGE:                            |                                              |                              |            |            |            | \$ 3,414                     |            | \$ 3,480    |
| Change Percentage:                       |                                              |                              |            |            |            | 3.56%                        |            | 3.50%       |

**Schedule A-1****TITLE: MANDATORY FRINGE BENEFITS****ACCOUNT: 5130 Mandatory Fringe Benefits**

| Class                                | Title                                      | FY 2019-20<br>Actual |                     | FY 2020-21<br>Budget |                     | FY 2021-22<br>Budget |                     | FY 2022-23<br>Estimate |                     |
|--------------------------------------|--------------------------------------------|----------------------|---------------------|----------------------|---------------------|----------------------|---------------------|------------------------|---------------------|
|                                      |                                            | FTE                  | Fringe Benefits     | FTE                  | Fringe Benefits     | FTE                  | Fringe Benefits     | FTE                    | Fringe Benefits     |
| 0922                                 | Dir. Sec. & Dir. Fin. & Admin. (Manager I) |                      |                     |                      |                     | 2.00                 | \$ 130,082          | 2.00                   | \$ 134,634          |
| 0952                                 | Asst. Mng. Director (Deputy Director II)   |                      |                     |                      |                     | 1.00                 | 70,315              | 1.00                   | 72,776              |
| 0962                                 | Managing Director (Dept. Head II)          |                      |                     |                      |                     | 1.00                 | 83,162              | 1.00                   | 86,073              |
| 1093                                 | IT Operations Support Admin III            |                      |                     |                      |                     | 1.00                 | 49,574              | 1.00                   | 51,309              |
| 1222                                 | Sr. Payroll and Personnel Clerk            |                      |                     |                      |                     | 1.00                 | 43,904              | 1.00                   | 45,441              |
| 1244                                 | Sr. Personnel Analyst                      |                      |                     |                      |                     | 1.00                 | 54,654              | 1.00                   | 56,567              |
| 1404                                 | Clerk                                      |                      |                     |                      |                     | -                    | -                   | -                      | -                   |
| 1406                                 | Senior Clerk                               |                      |                     |                      |                     | 3.00                 | 122,961             | 3.00                   | 127,266             |
| 1446                                 | Secretary II                               |                      |                     |                      |                     | -                    | -                   | -                      | -                   |
| 1452                                 | Executive Secretary II                     |                      |                     |                      |                     | 1.00                 | 45,625              | 1.00                   | 47,222              |
| 1654                                 | Accountant III                             |                      |                     |                      |                     | 1.00                 | 52,791              | 1.00                   | 54,639              |
| 1822                                 | Administrative Analyst                     |                      |                     |                      |                     | 1.00                 | 48,197              | 1.00                   | 49,884              |
| 1823                                 | Senior Administrative Analyst              |                      |                     |                      |                     | -                    | -                   | -                      | -                   |
| 1824                                 | Principal Administrative Analyst           |                      |                     |                      |                     | -                    | -                   | -                      | -                   |
| 1842                                 | Management Assistant                       |                      |                     |                      |                     | 1.00                 | 45,615              | 1.00                   | 47,212              |
| 1844                                 | Sr. Management Assistant                   |                      |                     |                      |                     | 3.00                 | 149,913             | 3.00                   | 155,160             |
| 4119                                 | Performing Arts Center Aide                |                      |                     |                      |                     | 1.00                 | 46,654              | 1.00                   | 48,287              |
| 7120                                 | Building & Grounds Supt.                   |                      |                     |                      |                     | 1.00                 | 63,735              | 1.00                   | 65,966              |
| 7205                                 | Chief Engineer                             |                      |                     |                      |                     | 2.00                 | 117,018             | 2.00                   | 121,114             |
| 7333                                 | Apprentice Stationary Engineer             |                      |                     |                      |                     | -                    | -                   | -                      | -                   |
| 7334                                 | Stationary Engineer                        |                      |                     |                      |                     | 11.00                | 554,422             | 11.00                  | 573,826             |
| 7335                                 | Sr. Stationary Engineer                    |                      |                     |                      |                     | 2.00                 | 109,512             | 2.00                   | 113,344             |
| 7345                                 | Electrician                                |                      |                     |                      |                     | -                    | -                   | -                      | -                   |
| 7346                                 | Painter                                    |                      |                     |                      |                     | 1.00                 | 47,243              | 1.00                   | 48,897              |
| 7377                                 | Stage Electrician                          |                      |                     |                      |                     | 4.00                 | 209,828             | 4.00                   | 217,172             |
| 7392                                 | Window Cleaner                             |                      |                     |                      |                     | 1.00                 | 44,040              | 1.00                   | 45,581              |
| 8207                                 | Bldg. & Grounds Patrol Officer             |                      |                     |                      |                     | 26.00                | 1,018,056           | 26.00                  | 1,053,702           |
| 8211                                 | Supv. Bldg. & Grds. Patrol Officer         |                      |                     |                      |                     | 3.00                 | 124,926             | 3.00                   | 129,297             |
| <b>SUB-TOTAL</b>                     |                                            |                      | <b>\$ 3,202,988</b> |                      | <b>\$ 3,396,524</b> | <b>69.00</b>         | <b>\$ 3,232,227</b> | <b>69.00</b>           | <b>\$ 3,345,369</b> |
| Attrition Savings (see 1 below)      |                                            |                      |                     |                      |                     |                      | <b>(\$220,103)</b>  |                        | <b>(133,220)</b>    |
| <b>TOTAL CHANGE:</b>                 |                                            |                      |                     |                      | <b>3,396,524</b>    |                      | <b>\$3,012,124</b>  |                        | <b>\$3,212,149</b>  |
| <b>Change amount from Prior Year</b> |                                            |                      |                     |                      | <b>\$ 193,536</b>   |                      | <b>\$ (164,297)</b> |                        | <b>\$ 113,142</b>   |
|                                      |                                            |                      |                     |                      |                     |                      | <b>-4.84%</b>       |                        | <b>3.50%</b>        |

## 1 Attrition Savings:

Classification

1406 Senior Clerk

7334 Stationary Engineer

8207 Bldg. &amp; Grds. Patrol Officer

General Savings

**Total Attrition Savings:**

| <u>FTE</u>    | <u>Benefits</u>  | <u>FTE</u>    | <u>Benefits</u>  |
|---------------|------------------|---------------|------------------|
| (1.00)        | (40,987)         | -             | -                |
| (2.00)        | (100,804)        | (1.00)        | (52,166)         |
| (2.00)        | (78,312)         | (2.00)        | (81,054)         |
| (1.00)        | (44,040)         | (1.00)        | (45,581)         |
| <b>(6.00)</b> | <b>(220,103)</b> | <b>(4.00)</b> | <b>(133,220)</b> |



**Schedule C-1****Non-Personnel SERVICES****ACCOUNT: 52100 Travel**

| Description                           | FY 2019-20<br>Actual | FY 2020-21<br>Budget | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|---------------------------------------|----------------------|----------------------|----------------------|------------------------|
| 521010 Travel Costs paid to Employees | \$ 30                | \$ -                 | \$ -                 | \$ -                   |
| 521020 Travel Costs paid to Vendors   | 80                   | -                    | -                    | \$ -                   |
| 521030 Air Travel                     | 547                  | -                    | -                    | \$ 6,000               |
| 521050 Non-Air Travel - Employees     | 5,974                | -                    | -                    | \$ 15,000              |
| <b>TOTAL</b>                          | <b>\$ 6,631</b>      | <b>\$ -</b>          | <b>\$ -</b>          | <b>\$ 21,000</b>       |
|                                       |                      | <u>Change Amt.</u>   | <u>% Change</u>      |                        |
| Total Change from Current Year:       |                      | \$ -                 | 0%                   |                        |

**Schedule C-2****Non-Personnel SERVICES****ACCOUNT: 52200 Training**

| Description                               | FY 2019-20<br>Actual | FY 2020-21<br>Budget | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|-------------------------------------------|----------------------|----------------------|----------------------|------------------------|
| 522000 Training                           |                      |                      |                      |                        |
| Engineering - Annual Certificate Training |                      | \$ 1,000             | \$ 1,000             | \$ 1,000               |
| Engineering - Other Training              |                      | 2,600                | 2,600                | 2,600                  |
| IAVM Registrations/Venue Mgmt. Training   |                      | 5,000                | 5,000                | 5,000                  |
| Security Trainings                        |                      | 2,500                | 2,500                | 2,500                  |
| Administrative/IT/City Training           |                      | 1,500                | 1,500                | 1,500                  |
| Racial Equity Training                    |                      |                      | 10,000               | 10,000                 |
| <b>TOTAL</b>                              | <b>\$ 775</b>        | <b>\$ 12,600</b>     | <b>\$ 22,600</b>     | <b>\$ 22,600</b>       |
|                                           |                      | <u>Change Amt.</u>   | <u>% Change</u>      |                        |
| Total Change from Current Year:           |                      | \$ 10,000            | 79.37%               |                        |

**Schedule C-3****Non-Personnel SERVICES****ACCOUNT: 52300 Auto Mileage**

| Description                     | FY 2019-20<br>Actual | FY 2020-21<br>Budget | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|---------------------------------|----------------------|----------------------|----------------------|------------------------|
| 523010 Auto Mileage             | \$ -                 | \$ -                 | \$ -                 | \$ -                   |
| <b>TOTAL</b>                    | <b>\$ -</b>          | <b>\$ -</b>          | <b>\$ -</b>          | <b>\$ -</b>            |
|                                 |                      | <u>Change Amt.</u>   | <u>% Change</u>      |                        |
| Total Change from Current Year: |                      | \$ -                 | 0.00%                |                        |

**Schedule C-4****Non-Personnel SERVICES****ACCOUNT: 52400 Membership Dues**

| Description                                    | FY 2019-20<br>Actual | FY 2020-21<br>Budget | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|------------------------------------------------|----------------------|----------------------|----------------------|------------------------|
| 524010 Membership Dues                         |                      |                      |                      |                        |
| International Association of Assembly Managers |                      | \$ 3,105             | \$ 3,105             | \$ 3,105               |
| National Fire Protection Agency                |                      | 175                  | 175                  | 175                    |
| Association of Facilities Engineering          |                      | -                    | -                    | -                      |
| S.F. Travel Association                        |                      | -                    | -                    | -                      |
| Int'l. Live Events Assoc.                      |                      | 365                  | 365                  | 365                    |
| Other                                          |                      | 150                  | 150                  | 150                    |
| <b>TOTAL</b>                                   | <b>\$ 3,150</b>      | <b>\$ 3,795</b>      | <b>\$ 3,795</b>      | <b>\$ 3,795</b>        |
|                                                |                      | <u>Change Amt.</u>   | <u>% Change</u>      |                        |
| Total Change from Current Year:                |                      | \$ -                 | 0.00%                |                        |

**Schedule C-5****Non-Personnel SERVICES****ACCOUNT: 52700 Systems Consulting Services**

| Description                                      | FY 2019-20<br>Actual | FY 2020-21<br>Budget | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|--------------------------------------------------|----------------------|----------------------|----------------------|------------------------|
| 527610 Systems Consulting Services (JCA-ARTIFAX) | \$ 25,031            |                      | \$ 16,708            | \$ 8,708               |
| " System Consulting Services                     |                      | \$ 94,750            | 12,500               | 8,000                  |
| 527990 Other Professional Services (Fund 14670)  | 4,515                | 9,550                | 6,750                | 6,750                  |
| <b>TOTAL</b>                                     | <b>\$ 29,546</b>     | <b>\$ 104,300</b>    | <b>\$ 35,958</b>     | <b>\$ 23,458</b>       |
|                                                  |                      | <u>Change Amt.</u>   | <u>% Change</u>      |                        |
| Total Change from Current Year:                  |                      | \$ (68,342)          | -65.52%              |                        |

**Schedule C-6****Non-Personnel SERVICES****ACCOUNT: 52800 Building Maintenance Services**

| Description                                             | FY 2019-20<br>Actual | FY 2020-21<br>Budget | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|---------------------------------------------------------|----------------------|----------------------|----------------------|------------------------|
| 528010 Scavenger Service                                | \$ 206,176           | \$ 328,411           | \$ 310,000           | \$ 319,300             |
| 528030 Pest Control                                     | 27,359               | 36,828               | 38,825               | 39,990                 |
| 528050 Grounds Maintenance                              | 500                  | 500                  | -                    | -                      |
| 528910 Elevator Service                                 | 217,934              | 254,398              | 225,096              | 231,849                |
| 528990 Other Building Maintenance Services (Fund 14670) | 292,408              | 1,135,050            | 498,187              | 520,518                |
| <b>TOTAL</b>                                            | <b>\$ 744,378</b>    | <b>\$ 1,755,187</b>  | <b>\$ 1,072,108</b>  | <b>\$ 1,111,657</b>    |
| <u>Description of Change from Current Year:</u>         |                      |                      | <u>Change Amt.</u>   | <u>% Change</u>        |
| 528010 Scavenger Service                                |                      |                      | \$ (18,411)          |                        |
| 528030 Pest Control                                     |                      |                      | 1,997                |                        |
| 528910 Elevator Service                                 |                      |                      | (29,302)             |                        |
| 528990 Other Building Maintenance Services              |                      |                      | (636,863)            |                        |
| <b>TOTAL CHANGE:</b>                                    |                      |                      | <b>\$ (682,579)</b>  | <b>-38.89%</b>         |

**Schedule C-7****Non-Personnel SERVICES****ACCOUNT: 52900 Equipment Maintenance Services**

| Description                                | FY 2019-20<br>Actual | FY 2020-21<br>Budget | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|--------------------------------------------|----------------------|----------------------|----------------------|------------------------|
| 529110 Data/Word Processing Maintenance    | \$ 2,230             | \$ 18,060            | \$ 15,000            | \$ 15,000              |
| Sub-Total 529110                           | \$ 2,230             | \$ 18,060            | \$ 15,000            | \$ 15,000              |
| 529990 Other Equipment Maintenance         |                      |                      |                      |                        |
| Office Equipment Maintenance               | \$ -                 | \$ -                 | \$ -                 | \$ -                   |
| Opera House Stage Equipment Maintenance    | -                    |                      | 4,000                | 4,000                  |
| Herbst Theatre Stage Equipment Maintenance | -                    |                      | 3,500                | 4,000                  |
| Davies Hall Stage Equipment Maintenance    | -                    |                      | 7,000                | 7,000                  |
| VB-Wilsey Stage Equipment Maintenance      | -                    |                      | 3,500                | 3,500                  |
| Other Equipment Maintenance                | 8,121                | 41,882               | 10,000               | 10,000                 |
| Sub-Total 529990                           | \$ 8,121             | \$ 41,882            | \$ 28,000            | \$ 28,500              |
| <b>TOTAL</b>                               | <b>\$ 10,351</b>     | <b>\$ 59,942</b>     | <b>\$ 43,000</b>     | <b>\$ 43,500</b>       |
|                                            |                      | <u>Change Amt.</u>   | <u>% Change</u>      |                        |
| Total Change from Current Year:            |                      | \$ (16,942)          | -28.26%              |                        |

**Schedule C-8****Non-Personnel SERVICES****ACCOUNT: 53100 Equipment Lease/Rent**

| Description                                 | FY 2019-20<br>Actual | FY 2020-21<br>Budget | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|---------------------------------------------|----------------------|----------------------|----------------------|------------------------|
| 531350 Reproduction Copier                  | \$ 8,503             | \$ 12,516            | \$ 11,000            | \$ 11,000              |
| 531990 * Other Equipment Rental             | 1,021                | 4,940                | 4,725                | 4,725                  |
| <b>TOTAL</b>                                | <b>\$ 9,524</b>      | <b>\$ 17,456</b>     | <b>\$ 15,725</b>     | <b>\$ 15,725</b>       |
| * 531990 Other Equipment Rental Description |                      |                      |                      |                        |
| Tap Water Dispenser Rentals                 | \$ -                 | \$ 1,725             | \$ 1,725             | \$ 1,725               |
| Postage Meter Rental                        | -                    | 2,000                | 2,000                | 2,000                  |
| Other Equipment Rental                      | -                    | 1,000                | 1,000                | 1,000                  |
| Total 03199                                 | \$ 1,021             | \$ 4,725             | \$ 4,725             | \$ 4,725               |
|                                             |                      | <u>Change Amt.</u>   | <u>% Change</u>      |                        |
| Total Change from Current Year:             |                      | (1,731)              | -9.92%               |                        |

**Schedule C-9****Non-Personnel SERVICES****ACCOUNT: 53500 Other Current Expenses**

| Description                                                  | FY 2019-20<br>Actual | FY 2020-21<br>Budget | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|--------------------------------------------------------------|----------------------|----------------------|----------------------|------------------------|
| 535000 Other Current Expenses Budget (WW1 Armistice Program) | \$ -                 | \$ -                 | \$ -                 | \$ -                   |
| 535110 Cleaning of Laundry (Engineering Uniforms)            | -                    |                      | 3,600                | 3,600                  |
| 535210 Freight/Delivery (including Discounts Earned)         | (611)                |                      | 200                  | 200                    |
| 535310 Graphics/Photography                                  | -                    |                      | 20,000               | 20,000                 |
| 535520 Printing                                              | 2,935                |                      | 4,000                | 4,000                  |
| 535610 Postage                                               | 2,501                |                      | 4,000                | 4,000                  |
| 535710 Subscriptions                                         | 260                  |                      | 260                  | 260                    |
| 535930 Bank Service Fee                                      |                      |                      | 500                  | 500                    |
| 535990 Other Current Expenses                                | 3,447                |                      | 1,080                | 1,080                  |
| <b>Sub-Total</b>                                             | <b>\$ 8,532</b>      | <b>\$ 35,880</b>     | <b>\$ 33,640</b>     | <b>\$ 33,640</b>       |
| 535960 Software Licensing Fees                               |                      |                      |                      |                        |
| Annual Licensing Fees                                        | 6,817                | 14,250               | 14,250               | 14,250                 |
| One-Time Licensing Fees (Artifax - 3 licenses)               | -                    | -                    | 8,507                | 8,507                  |
| Sub-Total 535960 Software Licensing Fees                     | <b>\$ 6,817</b>      | <b>\$ 14,250</b>     | <b>\$ 22,757</b>     | <b>\$ 22,757</b>       |
| <b>TOTAL</b>                                                 | <b>\$ 15,348</b>     | <b>\$ 50,130</b>     | <b>\$ 56,397</b>     | <b>\$ 56,397</b>       |
| <u>Description of Change from Current Year:</u>              |                      | <u>Change Amt.</u>   | <u>% Change</u>      |                        |
|                                                              |                      | 6,267                | 12.50%               |                        |

**Schedule C-10****Non-Personnel SERVICES****ACCOUNT: 55200 Taxes**

| Description                                                        | FY 2019-20<br>Actual | FY 2020-21<br>Budget | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|--------------------------------------------------------------------|----------------------|----------------------|----------------------|------------------------|
| 552110 Taxes (Civic Center Community Benefit District assessments) |                      |                      |                      |                        |
| CCCBBD Assessment                                                  | \$ 165,501           | \$ 262,715           | \$ 275,851           | \$ 289,643             |
| Sub-Total 05211                                                    | <b>\$ 165,501</b>    | <b>\$ 262,715</b>    | <b>\$ 275,851</b>    | <b>\$ 289,643</b>      |
| 552210 Fees, Licenses, and Permits                                 |                      |                      |                      |                        |
| Sub-Total 05221                                                    | <b>\$ 32,465</b>     | <b>\$ 26,800</b>     | <b>\$ 33,439</b>     | <b>\$ 34,442</b>       |
| <b>TOTAL</b>                                                       | <b>\$ 197,966</b>    | <b>\$ 289,515</b>    | <b>\$ 309,290</b>    | <b>\$ 324,085</b>      |
|                                                                    |                      | <u>Change Amt.</u>   | <u>% Change</u>      |                        |
| Total Change from Current Year:                                    |                      | \$ 19,775            | 6.83%                |                        |

**Schedule D-1****TITLE: MATERIALS AND SUPPLIES****ACCOUNT: 5400 Materials and Supplies**

| Description  |                                                           | FY 2019-20<br>Actual | FY 2020-21<br>Budget | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|--------------|-----------------------------------------------------------|----------------------|----------------------|----------------------|------------------------|
| 001          | Building & Grounds Supplies - General                     |                      | \$ 111,723           | \$ 46,157            | \$ 50,000              |
| 002          | Building & Grounds Supplies - Davies Hall/Zell. Reh. Hall |                      | 55,000               | 55,000               | 55,000                 |
| 003          | Building & Grounds Supplies - Opera House/Veterans Bldg.  |                      | 68,000               | 68,000               | 88,000                 |
| 004          | Davies Symphony Hall Stage Supplies                       |                      | 17,500               | 17,500               | 17,500                 |
| 005          | Herbst Theatre Stage Supplies                             |                      | 16,000               | 16,000               | 16,000                 |
| 006          | Opera House Stage Supplies                                |                      | 8,500                | 8,500                | 8,500                  |
| 007          | (Number not used)                                         |                      | -                    | -                    | -                      |
| 008          | Security Supplies and Uniforms                            |                      | 25,000               | 25,000               | 25,000                 |
| 009          | Office/Administrative Supplies                            |                      | 15,000               | 15,000               | 15,000                 |
| 010          | Data Processing Supplies                                  |                      | 20,000               | 20,000               | 20,000                 |
| 011          | Veterans Building - Wilsey Center Stage Supplies          |                      | 7,500                | 7,500                | 7,500                  |
| <b>TOTAL</b> |                                                           | <b>\$ 304,745</b>    | <b>\$ 344,223</b>    | <b>\$ 278,657</b>    | <b>\$ 302,500</b>      |

Change Amt.

Total Change from Current Year:

\$ (65,566)

-19.05%

**Schedule E****TITLE: CAPITAL OUTLAY****ACCOUNT: 5600 Equipment Purchase**

| Description  |           | FY 2019-20<br>Actual | FY 2020-21<br>Budget | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|--------------|-----------|----------------------|----------------------|----------------------|------------------------|
| 560000       | Equipment | \$ 6,495             | \$ -                 | \$ -                 | \$ -                   |
| <b>TOTAL</b> |           | <b>\$ 6,495</b>      | <b>\$ -</b>          | <b>\$ -</b>          | <b>\$ -</b>            |

Change Amt.

Total Change from Current Year:

\$ -



**Schedule F****TITLE: SERVICES OF OTHER DEPARTMENTS****ACCOUNT: 58100 Services of Other Departments**

| Description                                       | FY 2019-20<br>Actual       | FY 2020-21<br>Budget | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|---------------------------------------------------|----------------------------|----------------------|----------------------|------------------------|
| 581140 DTIS - Technology Projects                 | \$ 19,770                  | \$ 102,029           | \$ -                 | \$ -                   |
| 581210 DTIS - ISD Services-Infrastructure         | 138,532                    | 147,498              | 142,238              | 142,238                |
| 581245 GF-CON-Information System Ops              | 44                         | -                    | -                    | -                      |
| 581270 City Attorney Services                     | 29,852                     | 100,000              | 93,000               | 92,000                 |
| 581325 DTIS Enterprise Agreement                  | 5,297                      | 3,793                | 3,469                | 3,469                  |
| 581360 DTIS - Telephone Services                  | 30,088                     | 33,087               | 42,033               | 42,033                 |
| 581410 GSA - Facilities Maintenance Services      | 3,570,826 <sup>1</sup>     | 1,784,487            | 2,700,000            | 3,500,000              |
| 581450 HR - Management Training                   | -                          | 22,935               | 19,855               | 20,451                 |
| 581460 HR - Workers Compensation                  | 115,697                    | 42,541               | 46,892               | 46,892                 |
| 581570 CHS - Medical Service (OSH Training)       | 12,996                     | 36,150               | 21,921               | 22,631                 |
| 581580 CHS - Medical Service (VB Syringe Program) | Actuals in<br>581570 above | -                    | 6,937                | 7,145                  |
| 581580 CHS - Toxic Waste & Haz. Mat. Services     | 4,721                      | 15,058               | 7,980                | 7,980                  |
| 581820 Purchasing Dept. - Reproduction Services   | 3,397                      | 19,194               | 8,500                | 8,500                  |
| 581880 Recreation & Parks - Gardener Services     | 174,687                    | 187,177              | 187,264              | 192,882                |
| 581051 PUC - Light, Heat and Power                | 836,645                    | 844,410              | 882,083              | 882,083                |
| 581063 PUC - Sewer Service                        | 91,287                     | 120,113              | 131,121              | 131,121                |
| 581014 GF-PUC-Hetch Hetchy                        | 23,875                     | -                    | -                    | -                      |
| 581064 PUC - Water                                | 82,040                     | 121,360              | 119,103              | 119,103                |
| <b>TOTAL</b>                                      | <b>\$ 5,139,753</b>        | <b>\$ 3,579,832</b>  | <b>\$ 4,412,396</b>  | <b>\$ 5,218,528</b>    |
|                                                   |                            | <u>Change Amt.</u>   | <u>% Change</u>      |                        |
|                                                   |                            | \$ 832,564           | 23.26%               |                        |

**Centrally Loaded Citywide Work Orders:** Work Order line items highlighted above are loaded centrally by the Mayor's Office in the Mayor's budget phase. Departments will be held harmless for the changes in these work orders as they relate to employee wage and benefit cost increases at the performing departments.

**<sup>1</sup> Facilities Maintenance Services Work Order:** Per Mayor's FY 2009-10 Budget, War Memorial custodial personnel and services transferred to Real Estate Division of the City Administrator's Office effective 7/1/09, as part of Mayor's "Facilities Management Consolidation" plan. All custodial salaries, fringe benefits, and other expenditures removed from War Memorial FY 2009-10 budget, and Work Order from War Memorial to General Services Administration ("GSA") added to War Memorial FY 2009-10 budget in sub-object 081FM.

Schedule GTITLE: FACILITIES MAINTENANCEACCOUNT: 5610 Facilities Maintenance - AAP

| Description                                              | FY 2019-20<br>Actual | FY 2020-21<br>Budget | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|----------------------------------------------------------|----------------------|----------------------|----------------------|------------------------|
| <b>AAP - FWM06F0000FM Routine Facilities Maintenance</b> |                      |                      |                      |                        |
| <b>Annual Projects:</b>                                  |                      |                      |                      |                        |
| 1. 528990 Other Bldg Maint Svcs                          | \$ 175,281           | \$ 26,071            | \$ 229,263           | \$ 229,263             |
| 2. 535990 Other Current Expenses                         | 5,044                | -                    | 100,000              | 100,000                |
| 3. 529990 Other Equip Maint                              | 17,998               | 7,245                | 70,000               | 20,000                 |
| 4. 527990 Other Professional Services                    | 80,157               | 5,992                | 5,000                | 5,000                  |
| 5. 552115 Sales-Use Tax                                  | 8,040                | -                    | 10,000               | 10,000                 |
| 6. 542110 Electrical                                     | 1,945                | -                    | 20,000               | 20,000                 |
| 7. 542990 Other Bldg Maint Supplies                      | 40,797               | 2,217                | 25,000               | 25,000                 |
| 8. 543990 Other Equipment Maint Supplies                 | -                    | 1,399                | 8,000                | 8,000                  |
| 9. 549990 Other Materials & Supplies                     | 29,799               | 2,497                | 25,000               | 25,000                 |
| 10. 542610 Plumbing Supplies                             | 10,384               | -                    | 8,000                | 8,000                  |
| 11. 542810 Small Tools And Instruments                   | 5,304                | -                    | 5,000                | 5,000                  |
| 12. 567000 Bldgs,Struct&Imprv Proj-Budget                | -                    | 168,987              | -                    | -                      |
| 13. 560990 Other Equipment                               | 6,494                | -                    | 5,000                | 5,000                  |
| 14. 500010 Facilities Maintenance-Budget                 | -                    | -                    | 5,000                | 5,000                  |
| 15. 581067 Sr-DPW-Building Repair                        | 160,179              | 91,245               | 37,368               | 115,000                |
| <b>Sub-Total Annual Projects:</b>                        | <b>\$ 541,421</b>    | <b>\$ 305,652</b>    | <b>\$ 552,631</b>    | <b>\$ 580,263</b>      |
| <b>Mayor's Reduction</b>                                 |                      |                      |                      |                        |
|                                                          | -                    | -                    | -                    | -                      |
| <b>TOTAL FACILITIES MAINTENANCE - AAP</b>                | <b>\$ 541,421</b>    | <b>\$ 305,652</b>    | <b>\$ 552,631</b>    | <b>\$ 580,263</b>      |

**Schedule H****TITLE: CAPITAL PROJECTS****ACCOUNT: 58401 Capital Renewal Projects - ACP**

| Description                         |                                                                                                                                                                                | FY 2019-20<br>Actual | FY 2020-21<br>Budget | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|-------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|----------------------|----------------------|------------------------|
| 1                                   | 10015536 <b>Opera House Elevator Modernization</b><br>FY16-17 Houghton elevator electrical modernization; FY17-18 US<br>elevator full modernization.                           | \$ -                 | \$ -                 | \$ -                 | \$ -                   |
| 2                                   | 10015536 <b>Opera House Stage Circuits</b><br>Install 2 - 400 Amp Circuits to meet current stage grid electrical<br>requirements.                                              | \$ -                 | \$ -                 | \$ -                 | \$ -                   |
| 3                                   | 10015495 <b>Davies Symphony Hall: Elevator Modernization</b><br>FY 2018-19 is balance required for elevators #1-2-3; bid to be<br>issued 7/23/18; construction 1/19.           | \$ -                 | \$ -                 | \$ 2,200,000         | \$ -                   |
| 4                                   | 10031057 <b>Davies Symphony Hall Emergency Transfer Switch</b><br>Replace two emergency transfer switches                                                                      | \$ -                 | \$ -                 | \$ -                 | \$ -                   |
| 5                                   | 10031059 <b>Opera House: Roof Replacement</b><br>Replace metal roofing from coping at top parapet down to coping at<br>lower parapet; replace built-up roof at Annex building. | \$ -                 | \$ -                 | \$ 4,200,000         | \$ 4,400,000           |
| 6                                   | 10015519 <b>Davies Leak Repair (Phase 1 Study)</b>                                                                                                                             | \$ 87,188            | \$ -                 | \$ -                 | \$ -                   |
| 7                                   | 10015522 <b>OH Fire Alarm System Upgrade</b>                                                                                                                                   | \$ 159,405           | \$ -                 | \$ -                 | \$ -                   |
| <b>TOTAL CAPITAL PROJECTS - ACP</b> |                                                                                                                                                                                | <b>\$ 246,593</b>    |                      | <b>\$ 6,400,000</b>  | <b>\$ 4,400,000</b>    |

**Schedule I****TITLE: CAPITAL PROJECTS****ACCOUNT: 56000 Capital Equipment - ACP**

| Description                                                                                                                                                     | FY 2019-20<br>Actual | FY 2020-21<br>Budget | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|----------------------|----------------------|------------------------|
| 1. <b>Meyer Sound Monitor Loudspeaker (6)</b><br>New Herbst theatre rental equipment. Monitor rental of \$50.00<br>generating \$10,000 earned revenue per year. | \$ -                 | \$ -                 | \$ -                 | \$ -                   |
| 2. <b>HD Projector (1)</b><br>New Herbst Theatre rental equipment. Projector rental of<br>\$350.00 generating \$17,500 earned revenue per year.                 | \$ -                 | \$ -                 | \$ -                 | \$ -                   |
| <b>TOTAL CAPITAL EQUIPMENT PURCHASE - ACP</b>                                                                                                                   | <u>\$ -</u>          | <u>\$ -</u>          | <u>\$ -</u>          | <u>\$ -</u>            |

**Schedule K****TITLE: DEBT SERVICE ACCOUNT: 570000 Debt Service**

| Description                                                              | FY 2019-20<br>Actual | FY 2020-21<br>Budget | FY 2021-22<br>Budget | FY 2022-23<br>Estimate |
|--------------------------------------------------------------------------|----------------------|----------------------|----------------------|------------------------|
| <b>570000 Veterans Building Seismic Upgrade and Improvements Project</b> |                      |                      |                      |                        |
| Debt Service                                                             | \$ 9,303,248         | \$ 9,253,577         | \$ 9,466,785         | \$ 9,466,785           |
| <b>TOTAL DEBT SERVICE</b>                                                | <b>\$ 9,303,248</b>  | <b>\$ 9,253,577</b>  | <b>\$ 9,466,785</b>  | <b>\$ 9,466,785</b>    |

Effective with FY 2014-15, and continuing through FY 2044-45 (30 years), War Memorial's budget will include Debt Service costs of the Certificates of Participation (COPs) issued by the City to fund the Veterans Building Seismic Upgrade and Improvements Project. Effective with FY 2016-17, Debt Service will be budgeted as a direct expenditure by War Memorial funded by the General Fund (1G AGF AAA).