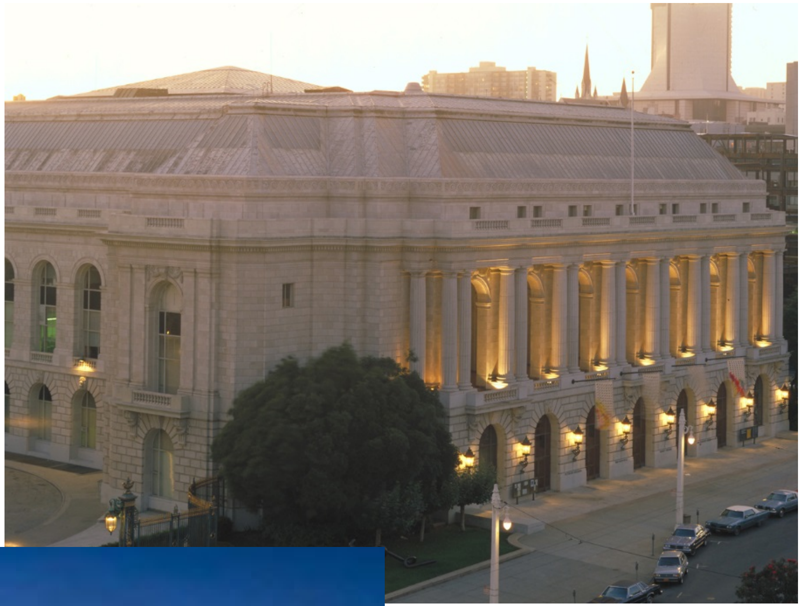


SAN FRANCISCO WAR MEMORIAL & PERFORMING ARTS CENTER

Budget Presentation: FY 2021-22 / FY 2022-23

HISTORIC MISSION

The *San Francisco War Memorial & Performing Arts Center* manages, maintains and operates safe, accessible, world-class venues to promote cultural, educational, and entertainment opportunities in a cost-effective manner for enjoyment by the public, while best serving the purposes and beneficiaries of the War Memorial Trust.

COVID-19 MISSION

The *San Francisco War Memorial & Performing Arts Center* supports the City's COVID-19 efforts by deploying staff as Disaster Service Workers, providing use of facilities to support emergency response needs, and maintaining safe spaces for essential workers, tenants, and Trust beneficiaries, all while executing targeted maintenance and building upgrades to provide a safe environment for patrons following reopening.

BUDGET ASSUMPTIONS

For this budget, the assumed dates of reopening, as well as the associated expenditures and revenue estimates, are conservative projections based on reopening and vaccination timelines from Governor Newsom and Mayor Breed.

Office Rentals are projected to remain at 100%.

Performance and Event Venues are projected to reopen at reduced capacity in the 2nd Quarter of FY2021-22. With vaccines currently being distributed, these projections remain prudent.

Concessions Revenues remain a question. Restrictions on the sale of food and beverage will have an impact on earned revenue. These revenue projections account for reduced sales, though an absolute prohibition would have an adverse impact on earned revenue.

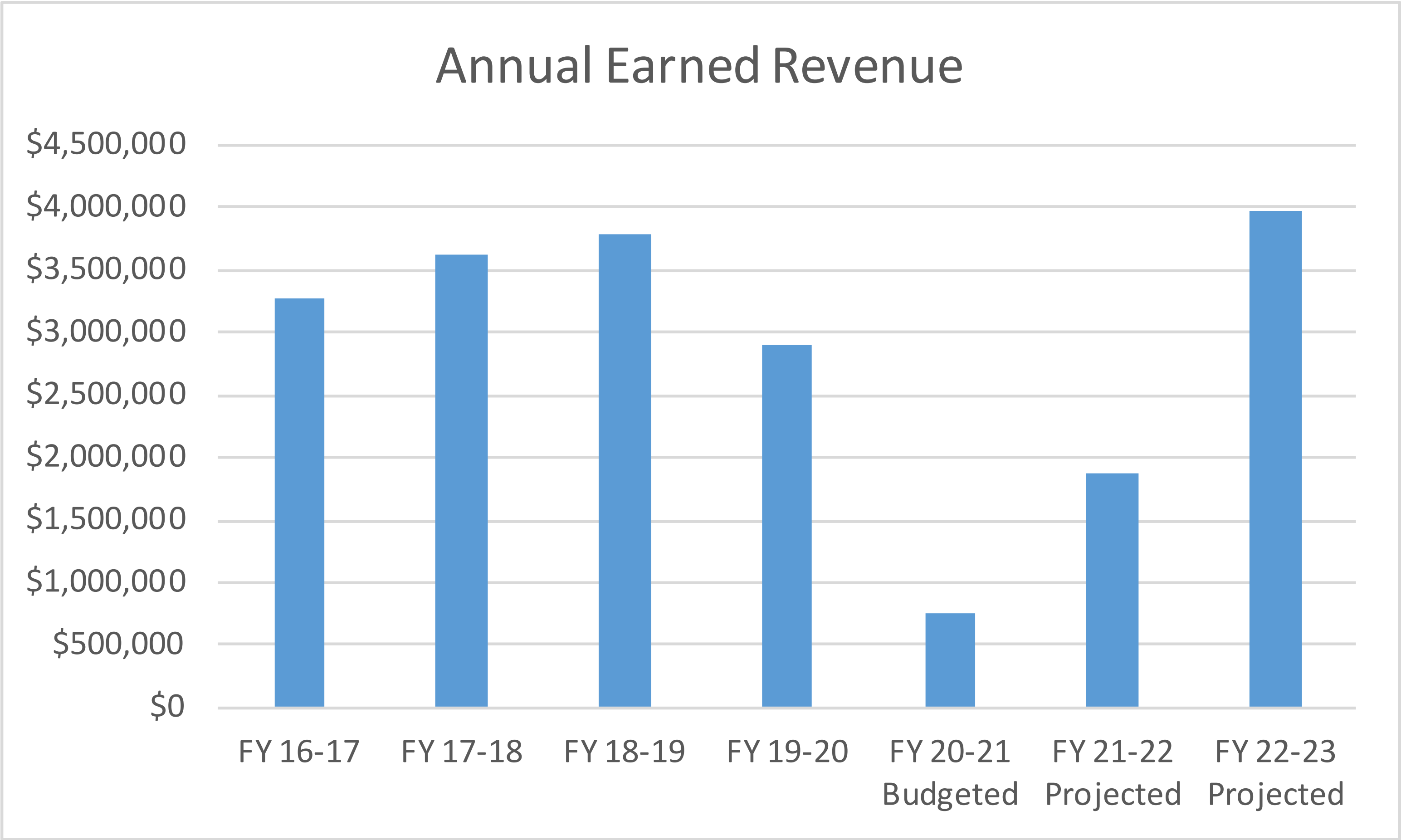
FY2021-22 Projected Performance and Event Activity

FY2021-22	1st Quarter (July 2021 – Sep. 2021)	10% of normal
	2nd Quarter (Oct. 2021 – Dec. 2021)	35% of normal
	3rd Quarter (Jan. 2022 – March 2022)	60% of normal
	4th Quarter (April 2022 – June 2022)	75% of normal
	Average Percent for Year	**45% of normal**

FY2022-23 Projected Performance and Event Activity

PUBLIC ASSEMBLY VENUE	FY 2022-23 Target
War Memorial Opera House	169
Davies Symphony Hall	230
Herbst Theatre	219
The Green Room	191
Zellerbach Rehearsal Hall	6
Wilsey Center	65
TOTAL PERFORMANCES	**880**
Total Attendance	**1,026,000**

EARNED REVENUE



** FY2019-20 through FY2021-22 reflect reduced revenue due to COVID-19 closures. FY2022-23 is projected to return to average earned revenues based on anticipated dates of reopening.

Position Summary

POSITION SUMMARY	FY 2020-21	FY 2021-22	FY 2022-23
Permanent Salaries FTEs	56.85	61.0	65.0
Temporary Salaries FTEs	2.41	4.15	5.54
TOTAL FTEs	**59.26**	**65.15**	**70.54**

Position Changes

Positions		FY 2021-22	FY 2022-23
1404 Clerk	Position Eliminated (effective July 2021)	-1.0	-
0922 Manager I	Substitution from 1824 position	-	-
1654 Accountant III	Substitution from 1823 position	-	-
Attrition Adjustment for Salary Savings		-6.0	-4.0
Temporary Salaries Variance		1.74	1.39
TOTAL FTE CHANGE		5.89	5.39

Salary Savings Explanation

Salary savings are being realized by leaving vacant unfilled positions. With exception of the 1404 Clerk position, these savings are being realized as attrition savings, rather than as eliminated positions, so that we may fill them when we reopen to full capacity.

Revenue Summary

SOURCES OF FUNDS	FY 2020-21	FY 2021-22	FY 2022-23
General Fund – Operating Support	$13,571,853	$13,810,447	$13,810,447
General Fund – FM/CIP Support*	$252,631	$6,952,631	$4,980,263
Earned Revenue (Rents/Concessions)	$753,712	$1,875,941	$3,979,291
Interdepartmental Recovery (VB Rent)	$347,933	$258,466	$273,987
War Memorial Fund Balance	$750,000	$750,000	$500,000
TOTAL REVENUES	**$15,676,129**	**$23,647,485**	**$23,543,988**
Carryforwards	$502,574	-	-
TOTAL	**$16,178,703**	**$23,647,485**	**$23,543,988**

*FY 2021-22 Capital Request:

1.	Annual Facilities Maintenance	552,631
2.	Davies Symphony Hall Elevator Modernization	2,200,000
3.	Opera House Mansard Roof Replacement	4,200,000
	TOTAL REQUEST	$6,952,631

*FY 2021-22 Capital Request:

1.	Annual Facilities Maintenance	580,263
2.	Opera House Mansard Roof Replacement	4,400,000
	TOTAL REQUEST	$4,980,263

Expenditure Summary

USES OF FUNDS	FY 2020-21	FY 2021-22	FY 2022-23
Salaries and Benefits	$9,656,072	$10,444,928	$11,403,845
Non-Personnel Services*	$2,292,925	$1,558,873	$1,601,681
Materials & Supplies	$344,223	$278,657	$298,657
Services of Other Departments	$3,579,832	$4,412,396	$5,259,542
TOTAL OPERATING BUDGET	**$15,873,051**	**$16,694,854**	**$18,563,725**
Facilities Maintenance	$305,652	$552,631	$580,263
Capital Projects	-	$6,400,000	$4,400,000
Capital Equipment	-	-	-
TOTAL EXPENDITURES	**$16,178,703**	**$23,647,485**	**$23,543,988**

*Non-personnel Services FY2021-22:

1.	Waste Management Services	310,000
2.	Elevator Repair	225,096
3.	Infrastructure Upgrades and Improvements	498,187
4.	Maintenance and Consultation	189,905
5.	Fees, Taxes, Permits, and Trainings	335,685
	TOTAL	$1,558,873

*Non-personnel Services FY2022-23:

1.	Waste Management Services	319,300
2.	Elevator Repair	231,849
3.	Infrastructure Upgrades and Improvements	506,982
4.	Maintenance and Consultation	179,070
5.	Fees, Taxes, Permits, and Trainings	364,480
	TOTAL	$1,601,681

San Francisco War Memorial & Performing Arts Center

FY 2021-22 DEPARTMENTAL BUDGET PROPOSAL
FY 2022-23 DEPARTMENTAL BUDGET ESTIMATE

PRESENTED TO WMBT - February 3, 2021

First Presentation to the War Memorial Board of Trustees: February 3, 2021
Second Presentation to the War Memorial Board of Trustees: February 18, 2021
Submitted to Mayor/Controller: February 22, 2021
Submitted to Board of Supervisors by Mayor: June 1, 2021
Approved by Board of Supervisors: August 1, 2020

DRAFT: January 29, 2021

SAN FRANCISCO WAR MEMORIAL AND PERFORMING ARTS CENTER
FY 2021-22 / FY 2022-23 BUDGET SUMMARY

ANNUAL BUDGET	FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
REVENUE				
Total General Fund Revenue (Schedule REV-1)	**$ 13,584,576**	**$ 13,824,484**	**$ 20,763,078**	**$ 18,790,710**
Total Earned Revenue (Schedule REV-2)	**2,907,890**	**753,712**	**1,875,941**	**3,979,291**
Total Interdepartmental Recovery (Schedule REV-3)	**242,763**	**347,933**	**258,466**	**273,987**
SUB-TOTAL ANNUAL REVENUE	**$ 16,735,229**	**$ 14,926,129**	**$ 22,897,485**	**$ 23,043,987**
Total Use of Fund Balance (Schedule REV-5)	**446,877**	**750,000**	**750,000**	**500,000**
TOTAL REVENUE	**$ 17,182,106**	**$ 15,676,129**	**$ 23,647,485**	**$ 23,543,987**
EXPENDITURES				
Total Operating Budget-AAA	**$ 16,571,938**	**$ 15,873,051**	**$ 16,694,854**	**$ 18,563,724**
Capital Budget				
AAP-Facilities Maintenance	$ 541,421	$ 305,652	$ 552,631	$ 580,263
ACP-Capital Improvement Projects	246,593	-	6,400,000	4,400,000
ACP-Capital Equipment Purchase	-	-	-	-
Total Capital Budget-AAP/ACP	**$ 788,015**	**$ 305,652**	**$ 6,952,631**	**$ 4,980,263**
TOTAL EXPENDITURES	**$ 17,359,953**	**$ 16,178,703**	**$ 23,647,485**	**$ 23,543,987**
Sub-Total FY Surplus/(Deficit)	$ (177,847)	$ (502,574)	$ (0)	$ (0)
Net AAA/AAP Carry-Forward Adjustments	557,134	502,574	-	-
TOTAL FY SURPLUS/(DEFICIT)	**$ 379,287**	**$ 0**	**$ (0)**	**$ (0)**

Debt Service (General Fund Expense)	**$ 9,303,248**	**$ 9,253,577**	**$ 9,462,785**	**$ 9,462,785**

Schedule REV - 1

GENERAL FUND REVENUE

Account	Description	FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
493001	General Fund - AAA Operating	$ 12,758,261	$ 13,571,853	$ 13,810,447	$ 13,810,447
493001	General Fund - AAP Facilites Mainenance	$ 426,315	252,631	552,631	580,263
493001	General Fund - ACP Capital Projects	$ 400,000	-	6,400,000	4,400,000
493001	General Fund - ACP Capital Equipment Purchase	-	-	-	-
TOTAL GENERAL FUND REVENUE		**$ 13,584,576**	**$ 13,824,484**	**$ 20,763,078**	**$ 18,790,710**

Schedule REV - 2

EARNED REVENUE SUMMARY

Account	Description	FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
435232	Employee Parking	$ 30,574	$ -	$ 38,412	$ 39,739
435511	Opera House Rental	358,199	-	232,453	559,323
435512	Green Room Rental	190,950	16,684	126,744	266,097
435519	Opera House Office Rental	170,775	170,136	180,252	191,067
435521	Herbst Theatre Rental**	174,362	-	95,044	312,812
435531	Davies Symphony Hall Rental	434,054	-	193,609	638,267
435539	Davies Symphony Hall Office Rental	146,054	146,054	154,734	164,018
435540	Veterans Building Office Rental	464,455	420,838	487,828	517,098
435542	Veterans Building Event Rental (4th Floor)	113,025	-	45,410	129,889
435611	Opera House/Herbst Theatre Concessions	318,169	-	98,217	419,256
435612	Opera House/Herbst Theatre Program Concessions	2,700	-	2,556	6,636
435631	Davies Symphony Hall Concessions	174,449	-	74,926	238,152
435632	Davies Symphony Hall Program Concessions	3,245	-	503	5,098
462891	Zellerbach Rehearsal Hall Rental	172,520	-	65,001	267,181
462899	Miscellaneous Service Charges	154,362	-	80,252	224,659
TOTAL EARNED REVENUE		**$ 2,907,890**	**$ 753,712**	**$ 1,875,941**	**$ 3,979,291**
Change Amount from Prior Year		*$ 534,979*	*$ (2,154,178)*	*$ 1,122,229*	*$ 2,103,350*
Change Percentage from Prior Year		*19.57%*	*-74.08%*	*148.89%*	*112.12%*

** Herbst Theatre Rental is net of annual sums paid by War Memorial to American Legion War Memorial Commission:

FY2019-20	40,428	
FY2020-21	35,214	
FY2021-22	33,000	(estimated)
FY2022-23	33,000	(estimated)

Schedule REV - 3

INTERDEPARTMENTAL RECOVERY

Account	Description	FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
486030	Grants for the Arts	$ 18,954	$ 20,184	$ 20,091	$ 21,298
186100	OEWD - CBD Partial Recovery	-	89,374	-	-
486060	San Francisco Arts Commission	223,809	238,375	238,375	$ 252,689
TOTAL INTERDEPARTMENTAL RECOVERY		**$ 242,763**	**$ 347,933**	**$ 258,466**	**$ 273,987**

Veterans Building Occupancy Fees: City Offices occupying office space in the Veterans Building pay Occupancy Fees (rent) to War Memorial in Expenditure object 086. Veterans Building Occupancy Fees are based on the following rate per square foot per year:

	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Rate per square foot per year	$ 16.34	$ 17.32	$ 17.32	$ 18.36

Schedule REV - 5

WAR MEMORIAL FUND BALANCE

USE OF WAR MEMORIAL FUND BALANCE

Account	Description	FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
499999	Fund Balance to support AAA/AAP/ACP	$ 446,877	$ 750,000	$ 750,000	$ 500,000
TOTAL WAR MEMORIAL FUND BALANCE		**$ 446,877**	**$ 750,000**	**$ 750,000**	**$ 500,000**

Fund Balance History:

Fiscal Year	**Ending Balance**
FY2017-18	$ 3,201,515
FY2018-19	3,732,870
FY2019-20**	3,078,603

****NOTE**: During the June 2020 Budget Rebalance process necessitated by COVID-19, the Mayor's Budget Office (MBO) approved WM appropriations of $750k for FY2020-21 and $750k for FY2021-22. MBO appropriated the remaining balance to the General Fund. Starting in FY2022-23, WM will have only the Fund Balance from FY2020-21 available for possible appropriation.

SUMMARY EXPENDITURE BUDGET

Schedule	Account	Title	FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Change	FY 2021-22 Budget	FY 2022-23 Estimate
OPERATING BUDGET - AAA							
5010 Salaries							
A-1	501010	Permanent Salaries	$ 5,604,238	$ 5,697,256	960,947	$ 6,658,203	$ 7,153,097
A-2	501010	Temporary Salaries	881,960	231,653	150,305	381,958	527,124
A-3	509010	Premium Pay	111,161	142,074	(33,827)	108,247	153,945
A-4	511010	Overtime	232,039	92,661	92,416	185,077	254,731
A-5	501070	Holiday Pay	77,385	95,904	3,414	99,318	102,799
SUB-TOTAL PERSONAL SERVICES			$ 6,906,783	$ 6,259,548	1,173,256	$ 7,432,804	$ 8,191,696
5130 Mandatory Fringe Benefits							
B	Varies	Fringe Benefits	$ 3,202,988	$ 3,396,524	(384,400)	$ 3,012,124	$ 3,212,149
SUB-TOTAL MANDATORY FRINGE BENEFITS			$ 3,202,988	$ 3,396,524	(384,400)	$ 3,012,124	$ 3,212,149
Non-Personnel Services							
C-1	52100	Travel	$ 6,631	$ -	-	$ -	$ 14,000
C-2	52200	Training	775	12,600	10,000	22,600	22,600
C-3	52300	Auto Mileage	-	-	-	-	-
C-4	52400	Membership Dues	3,150	3,795	-	3,795	3,795
C-5	52700	Systems Consulting Services	29,546	104,300	(68,342)	35,958	23,458
C-6	52800	Building Maintenance Services	744,378	1,755,187	(683,079)	1,072,108	1,098,121
C-7	52900	Equipment Maintenance Svcs.	10,351	59,942	(16,942)	43,000	43,500
C-8	53100	Equipment Lease/Rent	9,524	17,456	(1,731)	15,725	15,725
C-9	53500	Other Current Expenses	15,348	50,130	6,267	56,397	56,397
C-10	55200	Taxes, Licenses & Permits	197,966	289,515	19,775	309,290	324,085
Non-Personnel SERVICES			$ 1,017,669	$ 2,292,925	(734,052)	$ 1,558,873	$ 1,601,681
040 Materials and Supplies							
D-1	54000	Materials & Supplies-Annual	$ 304,745	$ 344,223	(65,566)	$ 278,657	$ 298,657
SUB-TOTAL MATERIALS AND SUPPLIES			$ 304,745	$ 344,223	(65,566)	$ 278,657	$ 298,657
060/070 Capital Outlay - Equipment							
E	56000	Equipment Purchase	$ -	$ -	-	$ -	$ -
SUB-TOTAL CAPITAL OUTLAY - EQUIPMENT			$ -	$ -	-	$ -	$ -
081 Services of Other Departments							
F	58100	Services of Other Departments	$ 5,139,753	$ 3,579,832	832,564	$ 4,412,396	$ 5,259,542
SUB-TOTAL SERVICES OF OTHER DEPARTMENTS			$ 5,139,753	$ 3,579,832	832,564	$ 4,412,396	$ 5,259,542
TOTAL OPERATING BUDGET - AAA			**16,571,938**	**$ 15,873,051**	**821,803**	**$ 16,694,854**	**$ 18,563,724**
CAPITAL BUDGET - AAP/ACP							
G	50000	AAP-Facilities Maintenance	$ 541,421	$ 305,652	246,979	$ 552,631	$ 580,263
H	58401	ACP-Capital Projects	246,593	-	6,400,000	6,400,000	4,400,000
I	58401	ACP-Capital Equipment Purchase	-	-	-	-	-
TOTAL CAPITAL BUDGET - AAP/ACP			**$ 788,015**	**$ 305,652**	**6,646,979**	**$ 6,952,631**	**$ 4,980,263**
TOTAL DEPARTMENTAL BUDGET			**$ 17,359,953**	**$ 16,178,703**	**7,468,782**	**$ 23,647,485**	**$ 23,543,987**
DEBT SERVICE (Direct General Fund Expense)							
K	570000	Debt Service	$ 9,303,248	$ 9,253,577	209,208	$ 9,462,785	$ 9,462,785
TOTAL DEBT SERVICE			**$ 9,303,248**	**$ 9,253,577**	**209,208**	**$ 9,462,785**	**$ 9,462,785**

Schedule A-1

TITLE: SALARIES ACCOUNT: 501010 Permanent Salaries - Miscellaneous

Class	Title	FY 2019-20 Actual FTE	FY 2019-20 Actual Salary	FTE Change	FY 2020-21 Budget FTE	FY 2020-21 Budget Salary	FTE Change	FY 2021-22 Budget FTE	FY 2021-22 Budget Salary	FTE Change	FY 2022-23 Estimate FTE	FY 2022-23 Estimate Salary
0922	Dir. Sec. & Dir. Fin. & Admin. (Mgr. I)	1.00		-	1.00	$ 142,858	*1.00*	2.00	$ 295,766	-	2.00	$ 306,118
0952	Asst. Mng. Director (Deputy Director II)	1.00		-	1.00	165,357	-	1.00	171,173	-	1.00	177,164
0962	Managing Director (Dept. Head II)	1.00		-	1.00	220,153	-	1.00	227,896	-	1.00	235,872
1093	IT Operations Support Admin III	1.00		-	1.00	107,956	-	1.00	111,753	-	1.00	115,664
1222	Sr. Payroll and Personnel Clerk	1.00		-	1.00	91,659	-	1.00	94,883	-	1.00	98,204
1244	Sr. Personnel Analyst	1.00		-	1.00	129,280	-	1.00	134,476	-	1.00	139,183
1404	Clerk	1.00		-	1.00	65,294	*(1.00)*	-	-	-	-	-
1406	Senior Clerk	2.00		*1.00*	3.00	203,373	-	3.00	210,528	-	3.00	217,896
1446	Secretary II	1.00		*(1.00)*	-	-	-	-	-	-	-	-
1452	Executive Secretary II	1.00		-	1.00	98,398	-	1.00	101,858	-	1.00	105,423
1654	Accountant III	1.00		*(1.00)*	-	-	*1.00*	1.00	120,917	-	1.00	125,149
1822	Administrative Analyst	-		*1.00*	1.00	105,647	-	1.00	109,362	-	1.00	113,469
1823	Senior Administrative Analyst	1.00		-	1.00	123,098	*(1.00)*	-	-	-	-	-
1824	Principal Administrative Analyst	1.00		-	1.00	142,536	*(1.00)*	-	-	-	-	-
1842	Management Assistant	-		*1.00*	1.00	97,217	-	1.00	100,635	-	1.00	104,157
1844	Sr. Management Assistant	3.00		-	3.00	334,257	-	3.00	346,014	-	3.00	358,125
4119	Performing Arts Center Aide	2.00		*(1.00)*	1.00	100,626	-	1.00	104,165	-	1.00	107,811
7120	Building & Grounds Supt.	1.00		-	1.00	153,097	-	1.00	160,405	-	1.00	166,020
7205	Chief Engineer	1.00		*1.00*	2.00	266,792	-	2.00	279,528	-	2.00	289,312
7333	Apprentice Stationary Engineer	1.00		*(1.00)*	-	-	-	-	-	-	-	-
7334	Stationary Engineer	11.00		-	11.00	1,156,490	-	11.00	1,211,683	-	11.00	1,254,088
7335	Sr. Stationary Engineer	2.00		-	2.00	238,314	-	2.00	249,690	-	2.00	258,430
7345	Electrician	1.00		*(1.00)*	-	-	-	-	-	-	-	-
7346	Painter	1.00		-	1.00	96,196	-	1.00	99,580	-	1.00	99,580
7377	Stage Electrician	4.00		-	4.00	447,610	-	4.00	463,352	-	4.00	479,568
7392	Window Cleaner	1.00		-	1.00	92,089	-	1.00	95,328	-	1.00	103,065
8207	Bldg. & Grounds Patrol Officer	26.00		-	26.00	1,980,361	-	26.00	2,049,996	-	26.00	2,121,756
8211	Supv. Bldg. & Grds. Patrol Officer	2.00		*1.00*	3.00	252,828	-	3.00	261,720	-	3.00	270,879
SUB-TOTAL		**70.00**		**-**	**70.00**	**$ 6,811,486**	***(1.00)***	**69.00**	**$ 7,000,708**	**-**	**69.00**	**$ 7,246,933**
	Attrition Savings				(9.00)	(1,114,230)		(6.00)	(448,174)		(4.00)	(277,220)
	Step Adjustments							-	(27,157)		-	(27,971)
	Position Changes							(1.00)	(64,114)		-	-
	MCCP Offset							-	3,012		-	3,012
	COLAs							-	193,928		-	208,343
TOTAL		**70.00**	**$5,604,238**		**61.00**	**$ 5,697,256**		**62.00**	**$ 6,658,203**		**65.00**	**$ 7,153,097**

Description of Change:

	FY 2021-22 Change Amount	% Change	FY 2022-23 Change Amount	% Change
MCCP Offset	$ 3,012		$ 3,012	
COLAs	193,928		208,343	
TOTAL CHANGE:	**$ 196,940**	**3.46%**	**$ 211,355**	**3.17%**

1 Attrition Savings:

Classification	FTE	Salary	FTE	Salary
1406 Senior Clerk	(1.00)	(70,176)	-	-
7334 Stationary Engineer	(2.00)	(220,306)	(1.00)	(114,008)
8207 Bldg. & Grds. Patrol Officer	(2.00)	(157,692)	(2.00)	(163,212)
General Savings	(1.00)	(95,328)	(1.00)	(103,065)
Total Attrition Savings:	**(6.00)**	**(448,174)**	**(4.00)**	**(277,220)**

2 Position changes:

Classification	Description of Change	FY 21-22 Change FTE	FY 21-22 Change Salary	FY 22-23 Change FTE	FY 22-23 Change Salary
1404 Clerk	Position Eliminated (effective July 2021)	(1.00)	(67,591)	-	-
1823 Senior Admin. Analyst	Position Substitution to 1654 Accountant III	-	3,155	-	-
1824 Principal Admin. Analyst	Position Substitution to 0922 Manager I	-	322		
Total Position Changes:		**(1.00)**	**(64,114)**	**-**	**-**

Schedule A-2

TITLE: SALARIES **ACCOUNT: 505010 Temporary Salaries**

Description		FY 2020-21 Hours**	FY 2021-22 Hours	FY 2022-23 Hours	FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
7334	Stationary Engineer	~~1,920~~	1,440	1,920			$ 72,691	$ 100,320
7377	Stage Electrician	~~3,618~~	2,700	3,600			144,882	199,944
8207	Building & Grounds Patrol Officer	~~6,000~~	4,500	6,000			164,385	226,860
TOTAL		**~~11,538~~**	**8,640**	**11,520**	**$ 881,960**	**$ 231,653**	**$ 381,958**	**$ 527,124**
	FTE	~~4.39~~	4.15	5.54		***Lump Sum as revised by MBO*		
		***Lump Sum as revised by MBO*						

Description of Change from Current Year:	Change Amt.	Change Amt.
Net change Temporary Salaries hours	150,305	145,166
TOTAL CHANGE:	**$ 150,305**	**$ 145,166**
Change Percentage:	**64.88%**	**38.01%**

Schedule A-3

TITLE: SALARIES **ACCOUNT: 509010 Premium Pay**

Description		FY 2020-21 Hours	FY 2021-22 Hours	FY 2022-23 Hours	FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
Shift Differential: Work hours between 5:00pm and 7:00am.								
7334	Stationary Engineer (8.5%)	8,000	6,000	8,000			$ 25,740	$ 42,640
7334	Stationary Engineer (10%)	230	173	230			878	1,212
8207	Bldg. & Grounds Patrol Off. (8%)	19,950	14,963	19,950			43,691	60,249
8207	Bldg. & Grounds Patrol Off. (10%)	8,400	6,300	8,400			22,995	31,752
8211	Supv. Bldg. & Grds. Patrol Off. (8%)	2,250	1,688	2,250			5,451	7,515
Lead Pay Premium:								
7377	Stage Electrician	340	300	400			469	625
Stand-By Premium:								
7334	Stationary Engineer	512	384	512			2,784	3,712
Longevity Pay: 10+ years of City service (SEIU employees).								
Various Classifications (10 positions)		27,040	20,800	20,800			6,240	6,240
TOTAL					**$ 111,161**	**$ 142,074**	**$ 108,247**	**$ 153,945**
						***Lump Sum as*		

Schedule A-4

TITLE: SALARIES **ACCOUNT: 511010 Overtime**

Code	Description	FY 2020-21 Hours	FY 2021-22 Hours	FY 2022-23 Hours	FY 2019-20 Actual	FY 2020-21 Budget**	FY 2021-22 Budget	FY 2022-23 Estimate
1404	Clerk	~~-~~	-	-			-	-
7120	Bldg. & Grounds Supt.	~~19~~	18	24			1,983	2,736
7205	Chief Engineer	~~33~~	156	208			14,974	20,664
7333	Apprentice Stat. Engineer	~~-~~	-	-			-	-
7334	Stationary Engineer	~~634~~	468	624			35,409	48,185
"	Stat. Engineer (w/ 8.5% Shift)	~~130~~	47	62			3,842	5,302
7335	Sr. Stat. Engineer	~~124~~	156	208			13,378	18,461
"	Sr. Stat. Eng. (w/ 8.5% Shift)	~~34~~	16	21			1,451	2,003
7345	Electrician	~~-~~	-	-			-	-
7346	Painter	~~-~~	-	-			-	-
7377	Stage Electrician	~~40~~	312	416			25,113	34,657
"	Stage Electrician - Extended work week	~~48~~	31	42			2,511	3,466
8207	Building & Grounds Patrol Officer	~~570~~	1,170	1,560			64,110	88,475
"	Bldg. & Grds. Patrol Officer - Avg. 9% Shift	~~174~~	117	156			6,988	9,644
8211	Supv. Bldg. & Grds. Pat. - 8% Shift	~~33~~	234	312			15,319	21,138
TOTAL		~~**1,840**~~	**2,725**	**3,633**	**$ 232,039**	**$ 92,661**	**$ 185,077**	**$ 254,731**
		***Lump Sum as revised by MBO*				***Lump Sum as revised by MBO*		

Description of Change from Current Year:	Change Amt.	Change Amt.
TOTAL CHANGE:	**$ 92,416**	**$ 69,654**
Change Percentage:	**99.74%**	**37.63%**

Schedule A-5

TITLE: SALARIES **ACCOUNT: 501070 Holiday Pay**

Code	Description	FY 2020-21 Hours	FY 2021-22 Hours	FY 2022-23 Hours	FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
7334	Stationary Engineer	~~160~~	160	160			12,106	12,530
"	Stat. Engineer (w/ 8.5% Shift)	~~124~~	124	124			10,179	10,537
7335	Sr. Stationary Engineer	~~32~~	32	32			2,744	2,840
7377	Stage Electrician	~~48~~	48	48			3,864	3,999
8207	Building & Grounds Patrol Officer	~~540~~	540	540			29,589	30,626
8207	Bldg. & Grds. Patrol Officer (w/ 8% Shift)	~~440~~	440	440			26,039	26,951
8207	Bldg. & Grds. Patrol Officer (w / 10% Shift)	~~176~~	176	176			10,608	10,980
8211	Supv. Bldg. & Grds. Pat. (w/ 8% Shift)	~~32~~	64	64			4,190	4,336
TOTAL		~~**1,552**~~	**1,584**	**1,584**	**$ 77,385**	**$ 95,904**	**$ 99,318**	**$ 102,799**
		***Lump Sum as revised by MBO*				***Lump Sum as revised by MBO*		

Description of Change from Current Year:	Change Amt.	Change Amt.
TOTAL CHANGE:	**$ 3,414**	**$ 3,480**
Change Percentage:	**3.56%**	**3.50%**

Schedule A-1

TITLE: MANDATORY FRINGE BENEFITS **ACCOUNT: 5130 Mandatory Fringe Benefits**

		FY 2019-20 Actual		FY 2020-21 Budget		FY 2021-22 Budget		FY 2022-23 Estimate	
Class	Title	FTE	Fringe Benefits	FTE	Fringe Benefits	FTE	Fringe Benefits	FTE	Fringe Benefits
0922	Dir. Sec. & Dir. Fin. & Admin. (Manager I)					2.00	$ 130,082	2.00	$ 134,634
0952	Asst. Mng. Director (Deputy Director II)					1.00	70,315	1.00	72,776
0962	Managing Director (Dept. Head II)					1.00	83,162	1.00	86,073
1093	IT Operations Support Admin III					1.00	49,574	1.00	51,309
1222	Sr. Payroll and Personnel Clerk					1.00	43,904	1.00	45,441
1244	Sr. Personnel Analyst					1.00	54,654	1.00	56,567
1404	Clerk					-	-	-	-
1406	Senior Clerk					3.00	122,961	3.00	127,266
1446	Secretary II					-	-	-	-
1452	Executive Secretary II					1.00	45,625	1.00	47,222
1654	Accountant III					1.00	52,791	1.00	54,639
1822	Administrative Analyst					1.00	48,197	1.00	49,884
1823	Senior Administrative Analyst					-	-	-	-
1824	Principal Administrative Analyst					-	-	-	-
1842	Management Assistant					1.00	45,615	1.00	47,212
1844	Sr. Management Assistant					3.00	149,913	3.00	155,160
4119	Performing Arts Center Aide					1.00	46,654	1.00	48,287
7120	Building & Grounds Supt.					1.00	63,735	1.00	65,966
7205	Chief Engineer					2.00	117,018	2.00	121,114
7333	Apprentice Stationary Engineer					-	-	-	-
7334	Stationary Engineer					11.00	554,422	11.00	573,826
7335	Sr. Stationary Engineer					2.00	109,512	2.00	113,344
7345	Electrician					-	-	-	-
7346	Painter					1.00	47,243	1.00	48,897
7377	Stage Electrician					4.00	209,828	4.00	217,172
7392	Window Cleaner					1.00	44,040	1.00	45,581
8207	Bldg. & Grounds Patrol Officer					26.00	1,018,056	26.00	1,053,702
8211	Supv. Bldg. & Grds. Patrol Officer					3.00	124,926	3.00	129,297
SUB-TOTAL			**$ 3,202,988**		**$ 3,396,524**	**69.00**	**$ 3,232,227**	**69.00**	**$ 3,345,369**
	Attrition Savings (see *1* below)						($220,103)		(133,220)
	TOTAL CHANGE:				3,396,524		$3,012,124		$3,212,149
Change amount from Prior Year					*$ 193,536*		*$ (164,297)*		*$ 113,142*
							-4.84%		*3.50%*

1 Attrition Savings:

Classification	FTE	Benefits	FTE	Benefits
1406 Senior Clerk	(1.00)	(40,987)	-	-
7334 Stationary Engineer	(2.00)	(100,804)	(1.00)	(52,166)
8207 Bldg. & Grds. Patrol Officer	(2.00)	(78,312)	(2.00)	(81,054)
General Savings	(1.00)	(44,040)	(1.00)	(45,581)
Total Attrition Savings:	**(6.00)**	(220,103)	**(4.00)**	(133,220)

Schedule C-1

Non-Personnel SERVICES **ACCOUNT: 52100 Travel**

Description	FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
521010 Travel Costs paid to Employees	$ 30	$ -	$ -	$ -
521020 Travel Costs paid to Vendors	80	-	-	$ -
521030 Air Travel	547	-	-	$ 4,000
521050 Non-Air Travel - Employees	5,974	-	-	$ 10,000
TOTAL	**$ 6,631**	**$ -**	**$ -**	**$ 14,000**

	Change Amt.	% Change
Total Change from Current Year:	**$ -**	**0%**

Schedule C-2

Non-Personnel SERVICES **ACCOUNT: 52200 Training**

Description	FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
522000 Training				
Engineering - Annual Certificate Training		$ 1,000	$ 1,000	$ 1,000
Engineering - Other Training		2,600	2,600	2,600
IAVM Registrations/Venue Mgmt. Training		5,000	5,000	5,000
Security Trainings		2,500	2,500	2,500
Administrative/IT/City Training		1,500	1,500	1,500
Racial Equity Training			10,000	10,000
TOTAL	**$ 775**	**$ 12,600**	**$ 22,600**	**$ 22,600**

	Change Amt.	% Change
Total Change from Current Year:	**$ 10,000**	**79.37%**

Schedule C-3

Non-Personnel SERVICES **ACCOUNT: 52300 Auto Mileage**

Description	FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
523010 Auto Mileage	$ -	$ -	$ -	$ -
TOTAL	**$ -**	**$ -**	**$ -**	**$ -**

	Change Amt.	% Change
Total Change from Current Year:	**$ -**	**0.00%**

Schedule C-4

Non-Personnel SERVICES **ACCOUNT: 52400 Membership Dues**

Description		FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
524010	Membership Dues				
	International Association of Assembly Managers		$ 3,105	$ 3,105	$ 3,105
	National Fire Protection Agency		175	175	175
	Association of Facilities Engineering		-	-	-
	S.F. Travel Association		-	-	-
	Int'l. Live Events Assoc.		365	365	365
	Other		150	150	150
TOTAL		**$ 3,150**	**$ 3,795**	**$ 3,795**	**$ 3,795**

	Change Amt.	% Change
Total Change from Current Year:	**$ -**	**0.00%**

Schedule C-5

Non-Personnel SERVICES **ACCOUNT: 52700 Systems Consulting Services**

Description		FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
527610	Systems Consulting Services (JCA-ARTIFAX)	$ 25,031		$ 16,708	$ 8,708
"	System Consulting Services		$ 94,750	12,500	8,000
527990	Other Professional Services (Fund 14670)	4,515	9,550	6,750	6,750
TOTAL		**$ 29,546**	**$ 104,300**	**$ 35,958**	**$ 23,458**

	Change Amt.	% Change
Total Change from Current Year:	**$ (68,342)**	**-65.52%**

Schedule C-6

Non-Personnel SERVICES **ACCOUNT: 52800 Building Maintenance Services**

Description		FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
528010	Scavenger Service	$ 206,176	$ 328,411	$ 310,000	$ 319,300
528030	Pest Control	27,359	36,828	38,825	39,990
528050	Grounds Maintenance	500	500	-	-
528910	Elevator Service	217,934	254,398	225,096	231,849
528990	Other Building Maintenance Services (Fund 14670)	292,408	1,135,050	498,187	506,982
TOTAL		**$ 744,378**	**$ 1,755,187**	**$ 1,072,108**	**$ 1,098,121**

Description of Change from Current Year:	Change Amt.	% Change
528010 Scavenger Service	$ (18,411)	
528030 Pest Control	1,997	
528910 Elevator Service	(29,302)	
528990 Other Building Maintenance Services	(636,863)	
TOTAL CHANGE:	**$ (682,579)**	**-38.89%**

Schedule C-7

Non-Personnel SERVICES | **ACCOUNT: 52900 Equipment Maintenance Services**

Description	FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
529110 Data/Word Processing Maintenance	$ 2,230	$ 18,060	$ 15,000	$ 15,000
Sub-Total 529110	$ 2,230	$ 18,060	$ 15,000	$ 15,000
529990 Other Equipment Maintenance				
Office Equipment Maintenance	$ -	$ -	$ -	$ -
Opera House Stage Equipment Maintenance	-		4,000	4,000
Herbst Theatre Stage Equipment Maintenance	-		3,500	4,000
Davies Hall Stage Equipment Maintenance	-		7,000	7,000
VB-Wilsey Stage Equipment Maintenance	-		3,500	3,500
Other Equipment Maintenance	8,121	41,882	10,000	10,000
Sub-Total 529990	$ 8,121	$ 41,882	$ 28,000	$ 28,500
TOTAL	**$ 10,351**	**$ 59,942**	**$ 43,000**	**$ 43,500**

	Change Amt.	% Change
Total Change from Current Year:	**$ (16,942)**	**-28.26%**

Schedule C-8

Non-Personnel SERVICES | **ACCOUNT: 53100 Equipment Lease/Rent**

Description	FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
531350 Reproduction Copier	$ 8,503	$ 12,516	$ 11,000	$ 11,000
531990 * Other Equipment Rental	1,021	4,940	4,725	4,725
TOTAL	**$ 9,524**	**$ 17,456**	**$ 15,725**	**$ 15,725**
* 531990 Other Equipment Rental Description				
Tap Water Dispenser Rentals	$ -	$ 1,725	$ 1,725	$ 1,725
Postage Meter Rental	-	2,000	2,000	2,000
Other Equipment Rental	-	1,000	1,000	1,000
Total 03199	$ 1,021	$ 4,725	$ 4,725	$ 4,725

	Change Amt.	% Change
Total Change from Current Year:	**(1,731)**	**-9.92%**

Schedule C-9

Non-Personnel SERVICES **ACCOUNT: 53500 Other Current Expenses**

Description		FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
535000	Other Current Expenses Budget (WW1 Armistice Program)	$ -	$ -	$ -	$ -
535110	Cleaning of Laundry (Engineering Uniforms)	-		3,600	3,600
535210	Freight/Delivery (including Dicounts Earned)	(611)		200	200
535310	Graphics/Photography	-		20,000	20,000
535520	Printing	2,935		4,000	4,000
535610	Postage	2,501		4,000	4,000
535710	Subscriptions	260		260	260
535930	Bank Service Fee			500	500
535990	Other Current Expenses	3,447		1,080	1,080
Sub-Total		**$ 8,532**	**$ 35,880**	**$ 33,640**	**$ 33,640**
535960	Software Licensing Fees				
	Annual Licensing Fees	6,817	14,250	14,250	14,250
	One-Time Licensing Fees (Artifax - 3 licenses)	-	-	8,507	8,507
Sub-Total 535960 Software Licensing Fees		**$ 6,817**	**$ 14,250**	**$ 22,757**	**$ 22,757**
TOTAL		**$ 15,348**	**$ 50,130**	**$ 56,397**	**$ 56,397**

Description of Change from Current Year:	**Change Amt.**	**% Change**
	6,267	**12.50%**

Schedule C-10

Non-Personnel SERVICES **ACCOUNT: 55200 Taxes**

Description		FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
552110	Taxes (Civic Center Community Benefit District assessments)				
	CCCBD Assessment	$ 165,501	$ 262,715	$ 275,851	$ 289,643
	Sub-Total 05211	$ 165,501	$ 262,715	$ 275,851	$ 289,643
552210	Fees, Licenses, and Permits				
	Sub-Total 05221	$ 32,465	$ 26,800	$ 33,439	$ 34,442
TOTAL		**$ 197,966**	**$ 289,515**	**$ 309,290**	**$ 324,085**

	Change Amt.	**% Change**
Total Change from Current Year:	**$ 19,775**	**6.83%**

Schedule D-1

TITLE: MATERIALS AND SUPPLIES **ACCOUNT: 5400 Materials and Supplies**

Description		FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
001	Building & Grounds Supplies - General		$ 111,723	$ 46,157	$ 46,157
002	Building & Grounds Supplies - Davies Hall/Zell. Reh. Hall		55,000	55,000	55,000
003	Building & Grounds Supplies - Opera House/Veterans Bldg.		68,000	68,000	88,000
004	Davies Symphony Hall Stage Supplies		17,500	17,500	17,500
005	Herbst Theatre Stage Supplies		16,000	16,000	16,000
006	Opera House Stage Supplies		8,500	8,500	8,500
007	(Number not used)		-	-	-
008	Security Supplies and Uniforms		25,000	25,000	25,000
009	Office/Administrative Supplies		15,000	15,000	15,000
010	Data Processing Supplies		20,000	20,000	20,000
011	Veterans Building - Wilsey Center Stage Supplies		7,500	7,500	7,500
TOTAL		**$ 304,745**	**$ 344,223**	**$ 278,657**	**$ 298,657**

	Change Amt.	
Total Change from Current Year:	**$ (65,566)**	**-19.05%**

Schedule E

TITLE: CAPITAL OUTLAY **ACCOUNT: 5600 Equipment Purchase**

Description		FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
560000	Equipment	$ 6,495	$ -	$ -	$ -
		-	-	-	-
TOTAL		**$ 6,495**	**$ -**	**$ -**	**$ -**

	Change Amt.
Total Change from Current Year:	**$ -**

Schedule F

TITLE: SERVICES OF OTHER DEPARTMENTS **ACCOUNT: 58100 Services of Other Departments**

Description		FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
581140	DTIS - Technology Projects	$ 19,770	$ 102,029	$ -	$ -
581210	DTIS - ISD Services-Infrastructure	138,532	147,498	142,238	146,505
581245	GF-CON-Information System Ops	44	-	-	-
581270	City Attorney Services	29,852	100,000	93,000	92,000
581325	DTIS Enterprise Agreement	5,297	3,793	3,469	3,573
581360	DTIS - Telephone Services	30,088	33,087	42,033	43,294
581410	GSA - Facilities Maintenance Services	3,570,826 [1]	1,784,487	2,700,000	3,500,000
581450	HR - Management Training	-	22,935	19,855	20,451
581460	HR - Workers Compensation	115,697	42,541	46,892	48,299
581570	CHS - Medical Service (OSH Training)	12,996	36,150	21,921	22,637
581580	CHS - Medical Service (VB Syringe Program)	Actuals in 581570 above	-	6,937	7,145
581580	CHS - Toxic Waste & Haz. Mat. Services	4,721	15,058	7,980	7,980
581820	Purchasing Dept. - Reproduction Services	3,397	19,194	8,500	8,500
581880	Recreation & Parks - Gardener Services	174,687	187,177	187,264	192,882
581051	PUC - Light, Heat and Power	836,645	844,410	882,083	908,545
581063	PUC - Sewer Service	91,287	120,113	131,121	135,055
581014	GF-PUC-Hetch Hetchy	23,875	-	-	-
581064	PUC - Water	82,040	121,360	119,103	122,676
TOTAL		**$ 5,139,753**	**$ 3,579,832**	**$ 4,412,396**	**$ 5,259,542**
			Change Amt.	**% Change**	
			$ 832,564	**23.26%**	

Centrally Loaded Citywide Work Orders: Work Order line items highlighted above are loaded centrally by the Mayor's Office in the Mayor's budget phase. Departments will be held harmless for the changes in these work orders as they relate to employee wage and benefit cost increases at the performing departments.

[1] **Facilities Maintenance Services Work Order:** Per Mayor's FY 2009-10 Budget, War Memorial custodial personnel and services transferred to Real Estate Division of the City Administrator's Office effective 7/1/09, as part of Mayor's "Facilities Management Consolidation" plan. All custodial salaries, fringe benefits, and other expenditures removed from War Memorial FY 2009-10 budget, and Work Order from War Memorial to General Services Administration ("GSA") added to War Memorial FY 2009-10 budget in sub-object 081FM.

Schedule G

TITLE: FACILITIES MAINTENANCE **ACCOUNT: 5610 Facilities Maintenance - AAP**

Description			FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
AAP - FWM06F0000FM Routine Facilities Maintenance						
Annual Projects:						
1.	528990	Other Bldg Maint Svcs	$ 175,281	$ 26,071	$ 229,263	$ 229,263
2.	535990	Other Current Expenses	5,044	-	100,000	100,000
3.	529990	Other Equip Maint	17,998	7,245	70,000	20,000
4.	527990	Other Professional Services	80,157	5,992	5,000	5,000
5.	552115	Sales-Use Tax	8,040	-	10,000	10,000
6.	542110	Electrical	1,945	-	20,000	20,000
7.	542990	Other Bldg Maint Supplies	40,797	2,217	25,000	25,000
8.	543990	Other Equipment Maint Supplies	-	1,399	8,000	8,000
9.	549990	Other Materials & Supplies	29,799	2,497	25,000	25,000
10.	542610	Plumbing Supplies	10,384	-	8,000	8,000
11.	542810	Small Tools And Intruments	5,304	-	5,000	5,000
12.	567000	Bldgs,Struct&Imprv Proj-Budget		168,987	-	-
13.	560990	Other Equipment	6,494	-	5,000	5,000
14.	500010	Facilities Maintenance-Budget	-	-	5,000	5,000
15.	581067	Sr-DPW-Building Repair	160,179	91,245	37,368	115,000
Sub-Total Annual Projects:			**$ 541,421**	**$ 305,652**	**$ 552,631**	**$ 580,263**
Mayor's Reduction			-	-	-	-
TOTAL FACILITIES MAINTENANCE - AAP			**$ 541,421**	**$ 305,652**	**$ 552,631**	**$ 580,263**

Schedule H

TITLE: CAPITAL PROJECTS **ACCOUNT: 58401 Capital Renewal Projects - ACP**

		Description	FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
1	10015536	**Opera House Elevator Modernization** FY16-17 Haughton elevator electrical modernization; FY17-18 US elevator full modernization.	$ -	$ -	$ -	$ -
2	10015536	**Opera House Stage Circuits** Install 2 - 400 Amp Circuits to meet current stage grid electrical requirements.	$ -	$ -	$ -	$ -
3	10015495	**Davies Symphony Hall: Elevator Modernization** FY 2018-19 is balance required for elevators #1-2-3; bid to be issued 7/23/18; construction 1/19.	$ -	$ -	$ 2,200,000	$ -
4	10031057	**Davies Symphony Hall Emergency Transfer Switch** Replace two emergency transfer switches	$ -	$ -	$ -	$ -
5	10031059	**Opera House: Roof Replacement** Replace metal roofing from coping at top parapet down to coping at lower parapet; replace built-up roof at Annex building.	$ -	$ -	$ 4,200,000	$ 4,400,000
6	10015519	**Davies Leak Repair (Phase 1 Study)**	$ 87,188	$ -	$ -	$ -
7	10015522	**OH Fire Alarm System Upgrade**	$ 159,405	$ -	$ -	$ -
TOTAL CAPITAL PROJECTS - ACP			**$ 246,593**		**$ 6,400,000**	**$ 4,400,000**

Schedule I

TITLE: CAPITAL PROJECTS **ACCOUNT: 56000 Capital Equipment - ACP**

	Description	FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
1.	**Meyer Sound Monitor Loudspeaker (6)** New Herbst theatre rental equipment. Monitor rental of $50.00 generating $10,000 earned revenue per year.	$ -	$ -	$ -	$ -
2.	**HD Projector (1)** New Herbst Theatre rental equipment. Projector rental of $350.00 generating $17,500 earned revenue per year.	$ -	$ -	$ -	$ -
	TOTAL CAPITAL EQUIPMENT PURCHASE - ACP	**$ -**	**$ -**	**$ -**	**$ -**

Schedule K

TITLE: DEBT SERVICE **ACCOUNT: 570000 Debt Service**

Description	FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Estimate
570000 Veterans Building Seismic Upgrade and Improvements Project				
Debt Service	$ 9,303,248	$ 9,253,577	$ 9,462,785	$ 9,462,785
TOTAL DEBT SERVICE	**$ 9,303,248**	**$ 9,253,577**	**$ 9,462,785**	**$ 9,462,785**

Effective with FY 2014-15, and continuing through FY 2044-45 (30 years), War Memorial's budget will include Debt Service costs of the Certificates of Participation (COPs) issued by the City to fund the Veterans Building Seismic Upgrade and Improvements Project. Effective with FY 2016-17, Debt Service will be budgeted as a direct expenditure by War Memorial funded by the General Fund (1G AGF AAA).